



Modelling Decision Making to Support NetCentric Warfare Experimentation

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9th ICCRTS, Copenhagen

14-16 September 2004



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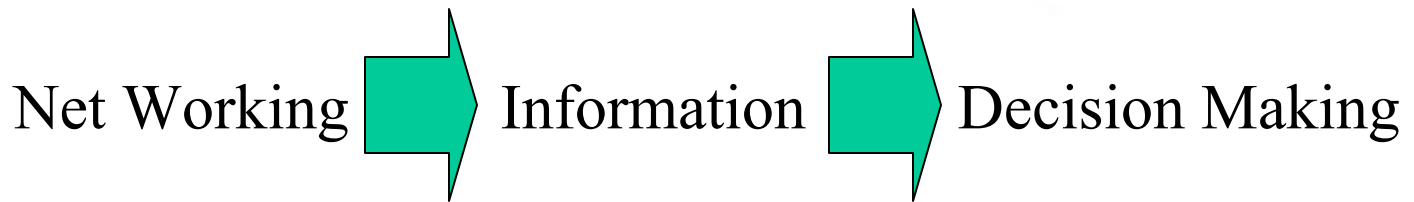
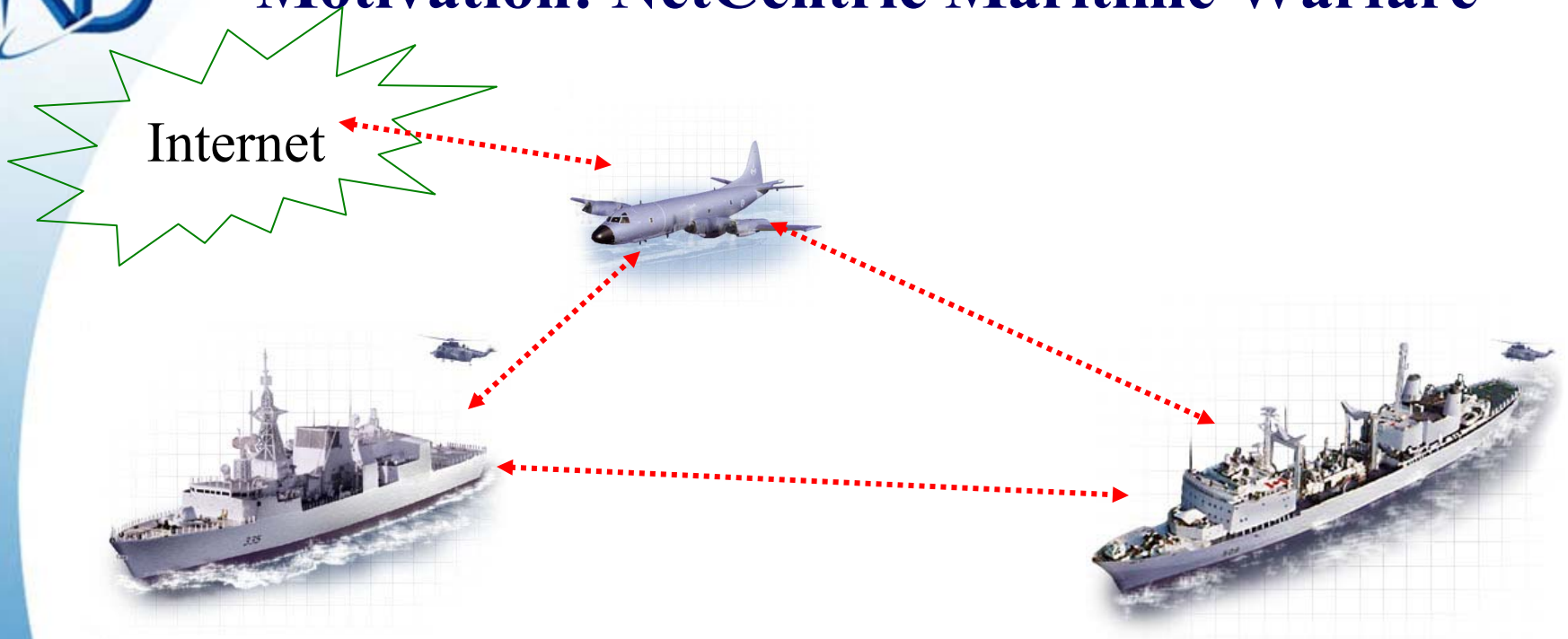


Outline

- Motivation
- A bit of history
- Decision Making: What is involved?
- Conceptual model of decision making
 - Implementation issues
 - Caveats
- Conclusions



Motivation: NetCentric Maritime Warfare





Simple model

- Two aspects of decision making appear to be important, to first order,
 - Decision speed
 - Decision quality
- So for net-centricity the question becomes, how will these two qualities be effected?



History of Decision Making Modelling

- Bayes Theorem
- Utility Theory – Von Neumann
- Naturalistic
- Cognitive Task Analysis

- Two approaches
 - Determine the best way to do it
 - Model how it is actually done

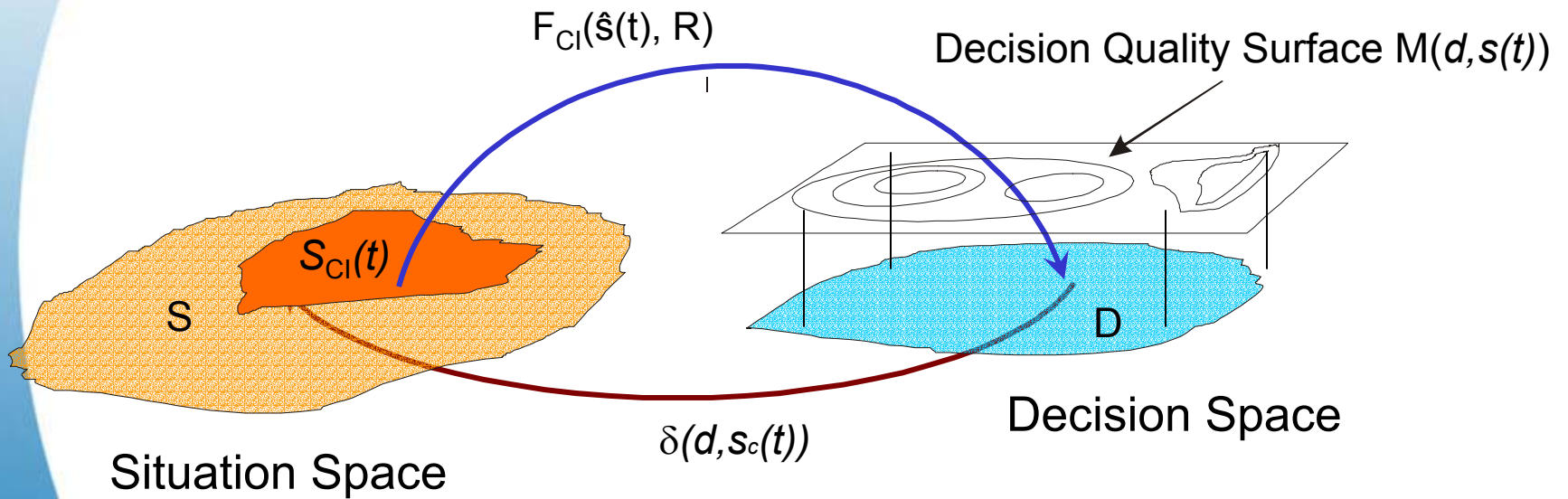


Decision Making

1. **Decision Cycles**
2. **Context**
 1. Situational Awareness
 2. Commander's Intent
3. **Biases**
 1. Experience
 2. Attention
4. **Option Generation and Creativity**
 1. Recognition or Analytical
 2. Satisficing
 3. Time constrained

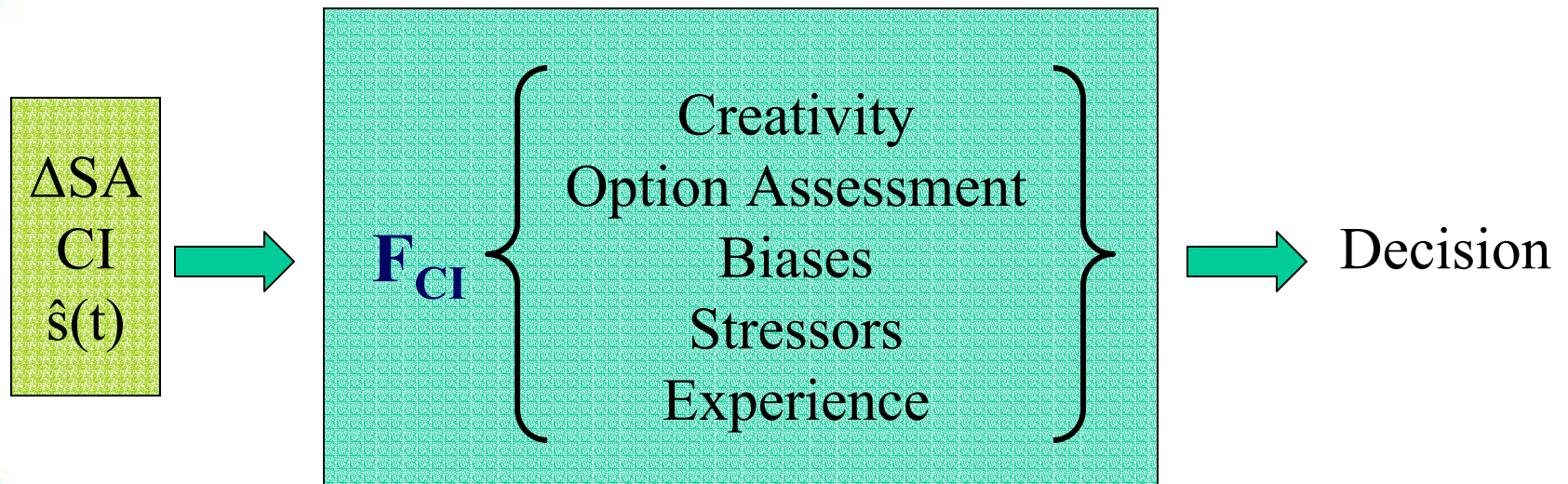


Conceptual Model





Characteristics of F_{CI}





Characteristics of δ

- Applies a decision to a situation to generate a new situation.
 - Always operates on the “true” situation
 - May have a random component
- Similar functions may be used in the Soundness measurement and the decision maker’s options assessment.



Modelling Biases

- a shift in $F_{CI}(s(t), R)$ — i.e. in the decision-making function
- a shift in \hat{s} — i.e. in the understanding of what the situation is
- a shift in $S_{CI}(t)$ and R — i.e. in understanding of the commander's intent.
- a shift in R — i.e. in the understanding of promulgated ROEs or other constraints.



Option Generation

- Genetic or Evolutionary algorithms
- Initial population is based upon CI and experience.
- Fitness measures are based upon option assessment and allow for decisions that do not quite fit.
- Cross-over takes parts of two fit members of the population and combines them
- Mutation covers the random change to a fit member and covers creativity
- Satisficing can be instituted by the termination of option generation when assessment finds a fit.



Measuring Soundness

True
Situation

$$M_{abs}(d, s_c(t)) = \left\| s_c(t) + \delta(d, s_c(t)), S_g \right\|$$

$$M_{rel}(d, s_c(t)) = \left\| \hat{s}(t) + \delta(d, s_c(t)), S_g \right\|$$

Commanders
Understood
Situation

$$1. \quad \left\| s, S_g \right\| = \sum_{i=1}^n \left| s_i - S_{g_i} \right|$$

$$2. \quad \left\| s, S_g \right\| = \frac{1}{P(\text{path from } s \text{ to } S_g)}$$



Summary

- The main operational impact of NCW is dependent upon its impact on decision making. Analysis of NCW effects therefore requires models of decision makers.
- Developed a conceptual model of decision making that includes cognitive aspects and is linked to the ideas of situational awareness and commander's intent.
- Developed initial decision soundness metrics
- Work is not meant to be definitive but to provide a framework within which the community can progress the analysis of NCW effects.



Acknowledgements

- Work was completed under the auspices of TTCP MAR Action Group 1 and the R&D programs of Defence Science and Technology Organisation of Australia and Defence R&D Canada.