

#### C3X: Correlation, Causation and Controlled eXperimentation for C2

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# How does one test causal hypotheses on C2 effectiveness against empirical evidence?



- All we observe are covariations. (David Hume, 1740)
- The causal interpretation of a simple(or partial) correlation depends upon
  - the presence of a compatible causal hypothesis

•and the absence of a plausible rival hypothesis to explain the correlation on other grounds.

(Herb Simon, 1957)



### **Causal Hypotheses & Correlation**

Hypothesis: Fire engines prevent fire damage. X---→Y  $Y_x < Y_{not x}$  $\Phi_{xy} < 0$ not X Х 0.6 .50 .20 .30 Υ 0.5 0.4 0.3 not Y .20 .30 .50 0.2-0.1 Х not X .50 .50 N=100 X = Fire engines = Fleet of 4+

Y =Percent of fires w/ damage > \$500k(Expected)

$$\Phi_{XY} = P_{XY} - P_X P_Y / \sqrt{(P_X Q_X P_Y Q_Y)} = -.20$$

# Decomposing Correlations with Controls: Incendiary Fire Engines

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#### Yule's (Covariance) Theorem for Dichotomous Attributes

 $\Phi_{XY} =$ 

 $\Phi_{XY-C}\mathsf{P}_{-C}\sqrt{(\mathsf{P}_{X-C} \mathsf{Q}_{X-C}\mathsf{P}_{Y-C} \mathsf{Q}_{Y-C}/\mathsf{P}_X \mathsf{Q}_X \mathsf{P}_Y \mathsf{Q}_Y)} + \Phi_{XYC}\mathsf{P}_C\sqrt{(\mathsf{P}_{XC} \mathsf{Q}_{XC} \mathsf{P}_{YC} \mathsf{Q}_{YC}/\mathsf{P}_X \mathsf{Q}_X \mathsf{P}_Y \mathsf{Q}_Y)}$ 

+  $\Phi_{YC}\Phi_{XC}$ 

 For any two attributes, X and Y, and a third control attribute, C, the universal covariance can be decomposed into

a weighted average of the covariances within control subgroups , and, in addition

a term involving the product of the covariances between Y and C and C and X.

<sup>\*</sup> N.B. In treating causality we assume, of course, that X and C are antecedent to Y.



### Controlled Experiment: Fire Engines Prevent Fire Damage





### Causal Modeling with Non-Experimental Data

- So to prevent spurious correlation, conduct of a controlled experiment guarantees ø<sub>cx</sub> = 0 and ensures a valid test of a causal hypothesis.
- However, for non-experimental causal modeling, with one or more independent variables, one must verify that the residual error terms of all the variables are uncorrelated:

 $r_{Uy Uxi} = r_{Uxi Uxj} = 0$ , for all X<sub>i</sub>.

Otherwise, there could exist some extraneous variable(s),  $C_i$ , affecting both Y and  $X_{i,}$  hence forming part of  $u_y$  and  $u_{xi}$ , which would then be correlated; this would spuriously contribute to the correlations implied by the model.

•Thus simple correlation can neither prove nor disprove a causal hypothesis.



## **Controlled Experiments in C2**

H: Use of a shared Common Operational Picture by a combat team(X) causes improved combat effectiveness(Y, in % platforms lost that are Red).

H: X→Y





• A basic assumption underlying most technological acquisitions for defense is the belief that the acquired capability will cause improved military effectiveness; therefore, controlled experimentation should be an integral part of the acquisition process.

 Net Centric Warfare (NCW) doctrine clearly includes such assumptions and several specific causal hypotheses such as the following:

H: Increased Shared Situation Awareness and Collaborative Planning by a distributed combat team causes increased decision loop speed and increased combat effectiveness.

•Such causal hypotheses warrant experimental testing.

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