









- Extensible Battle Management Language (XBML): A Methodology for Web Enabling Command and Control for Network Centric Warfare
 - Michael R. Hieb, Ph.D., Alion S&T; Andreas Tolk, Ph.D., VMASC, Old Dominion Univ.;
 William P. Sudnikovich Atlantic Consulting Services, Inc.; and J. Mark Pullen, D.Sc., George Mason Univ.
- A Conceptual Model of Organizational and Social Factors in Headquarters
 - Graham Mathieson, DSTL; and Lorraine Dodd,
 QinetiQ





- Lessons Learned from Commercial Transformations to Network Centric Operations
 - Claire Macklin, QinetiQ; Prof. Paul Phillips Univ.
 of Kent; and Dr. Panos Louvieris Univ. of Surrey
- Networked Services
 - Thea Clark, Lan Dong, Ruth Gani, Daniel Hall,
 DSTO Melbourne; Gina Kingston, DSTO Fern Hill
 Park; Jon Bell, DSTO Russell; and Neill Smith,
 Mission Software Pty Ltd.





- How Can Network-Enabled Capability Contribute to Better Command and Control?
 - Mike Saunders, QinetiQ; Jonathan Miles, DSTL;
 and Dr David Marsay, QinetiQ
- Investigation of the Meaning of Knowledge Creation, Learning and Collaboration in the Canadian Military
 - Marlène Gauvin, Yaïves Ferland, and Régine
 Lecocq, Defence R&D Canada Valcartier; and
 Marie-Christine Roy, and Marie-Élaine-Lemieux,
 CGI





- Integration: The Challenge of Knowledge Operations in 2020 and Beyond
 - Christopher Ankersen, Dept. of International Relations, LSE
- On Cyber Warfare Command and Control Systems
 - Norman R. Howes, Institute for Defense Analysis;
 Michael Mezzino, Univ. of Houston; and John
 Sarkesain, Missile Defense Agency





And the Best Paper Award goes to...



Gary F. Wheatley Best Paper Award



- Lessons Learned from Commercial Transformations to Network Centric Operations
 - Claire Macklin, QinetiQ; Prof. Paul Phillips Univ.
 of Kent; and Dr. Panos Louvieris Univ. of Surrey



Nominees for Best Student Paper



- DISCCO: Generic Support for C2 and Decision-Making
 - Klas Wallenius, Royal Institute of Technology
- Supporting Effects-based Operations with Information Technology Tools: Examining Underlying Assumptions of EBO Tool Development Practices
 - William John Wales and Dr. Thomas Triscari, Jr.,
 Rensselaer Polytechnic Institute
- Operational Trust: A New Look at the Human Requirement in Network Centric Warfare
 - Maj. Nicole Blatt, USAF, Naval Postgraduate School





And the Best Student Paper Award goes to...



Gary F. Wheatley Best Student Paper



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 - Maj. Nicole Blatt, USAF, Naval Postgraduate
 School