

# **Building Information Systems For Network-Centric Warfare**

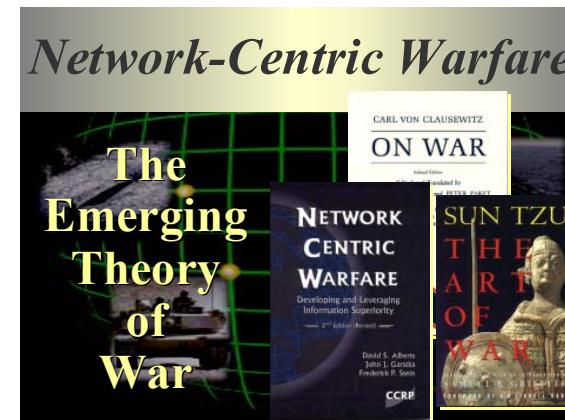
**Dr. Scott Renner**  
**Air Force Chief Architects Office (AF-CIO/A)**  
**sar@mitre.org**

**17 June 2003**

# Net-Centric Warfare

---

- **Seamless interoperability**
  - The communications network is only the beginning!
- **Permits sharing of**
  - Information
  - Situational awareness
  - Commander's intent
- **Leading to**
  - Speed of command
  - Self-synchronization
  - Enemy lock-out
- **Producing increased combat power**



# **The Fortune Teller: Six 15-Year Predictions**

---



**The  
Net-Centric  
Future**

# The Fortune Teller: Six 15-Year Predictions

---

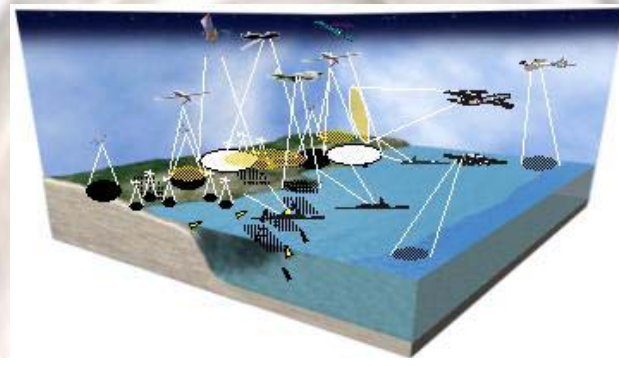
## ① Seamless network connectivity



# The Fortune Teller: Six 15-Year Predictions

---

- ① Seamless network connectivity
- ② Very many network participants



Expeditionary Sensor Grid  
>10K distributed,  
networked sensors

# The Fortune Teller: Six 15-Year Predictions

- ① Seamless network connectivity
- ② Very many network participants
- ③ **Bandwidth limits at the sharp end**



# The Fortune Teller: Six 15-Year Predictions

---

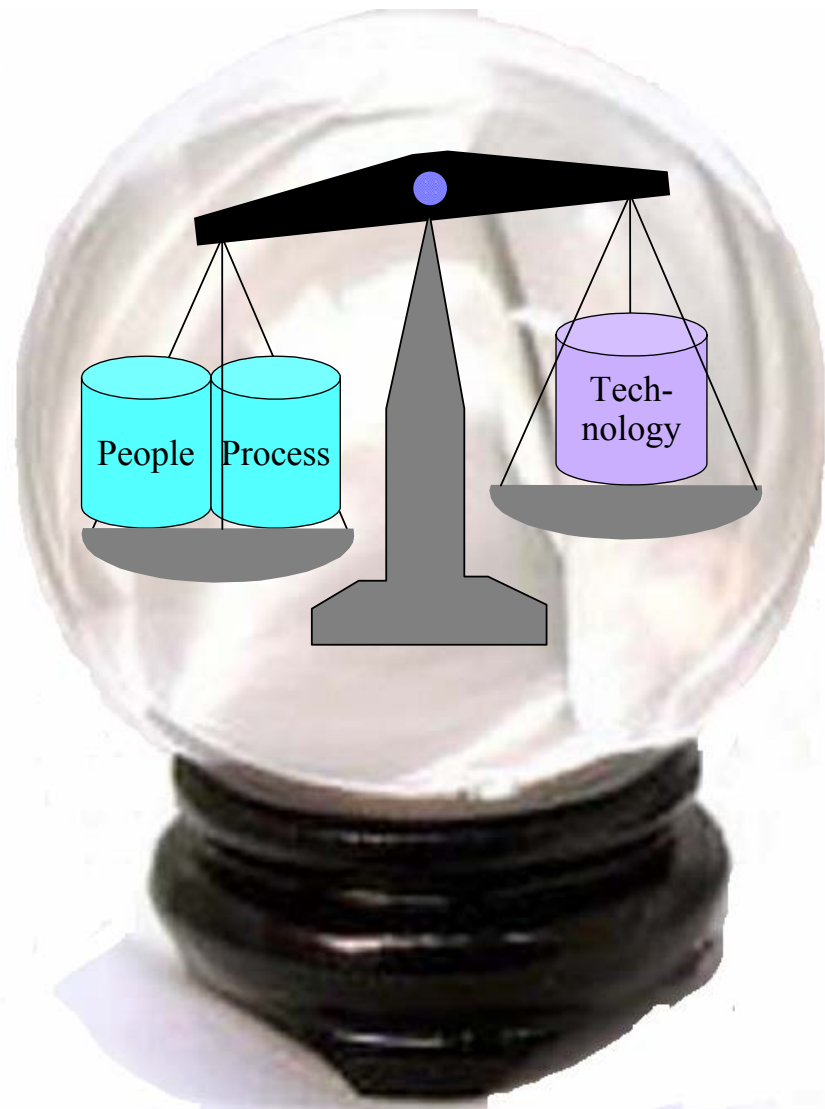
- ① Seamless network connectivity
- ② Very many network participants
- ③ Bandwidth limits at the sharp end
- ④ **Information assurance still crucial**



# The Fortune Teller: Six 15-Year Predictions

---

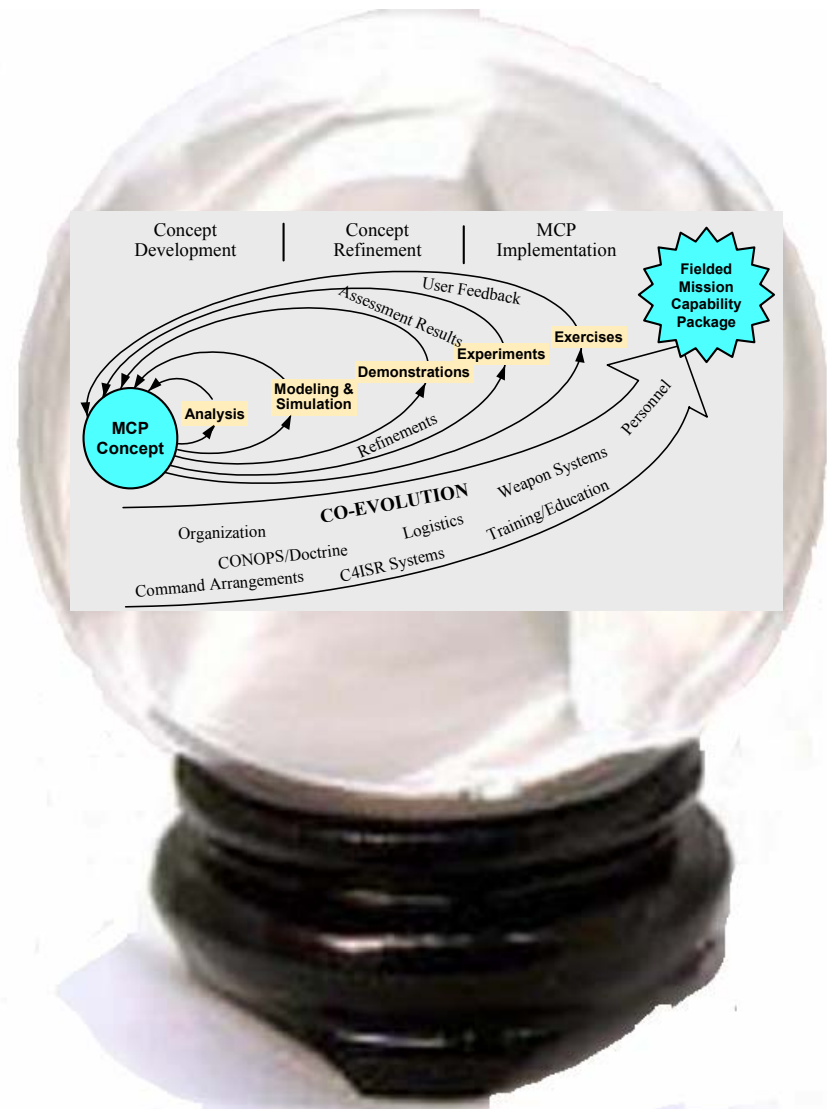
- ① Seamless network connectivity
- ② Very many network participants
- ③ Bandwidth limits at the sharp end
- ④ Information assurance still crucial
- ⑤ Advantage comes from best use of IT





# The Fortune Teller: Six 15-Year Predictions

- ① Seamless network connectivity
- ② Very many network participants
- ③ Bandwidth limits at the sharp end
- ④ Information assurance still crucial
- ⑤ Advantage comes from best use of IT
- ⑥ Flexibility essential for quick coevolution



# Implications

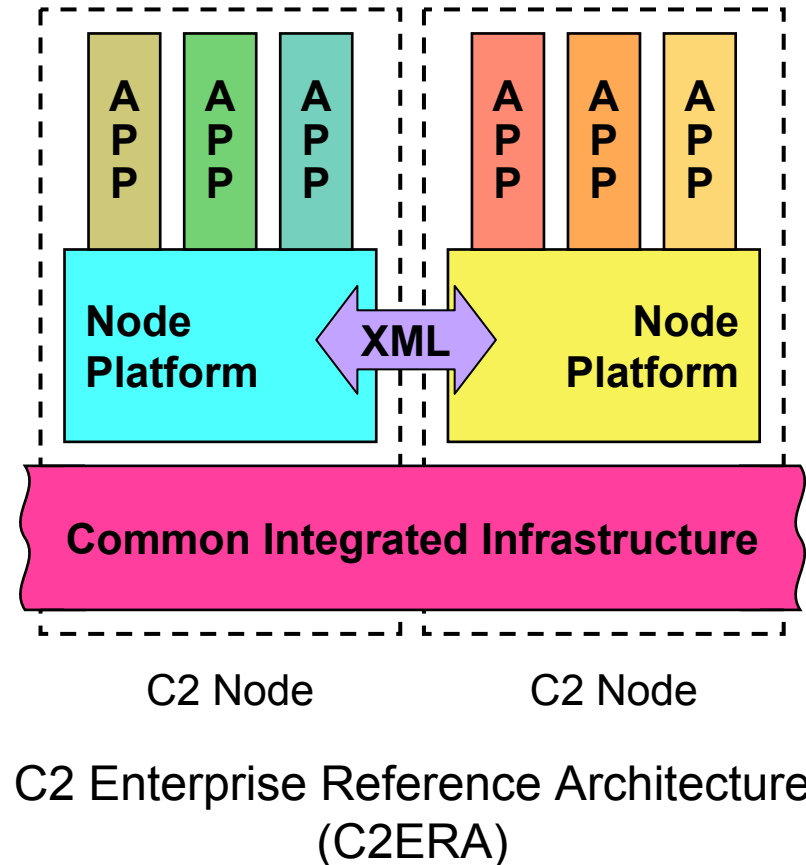
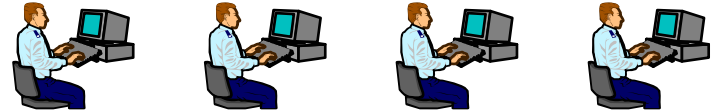
---

- ① **Seamless network connectivity**
- ② **Very many network participants**
- ③ **Bandwidth limits at the sharp end**
- ④ **Information assurance still crucial**
- ⑤ **Advantage comes from best use of IT**
- ⑥ **Flexibility essential for quick coevolution**



# Implication: Enterprise Foundation Services

- 1 Seamless network connectivity
- 2 Very many network participants
- 3 Bandwidth limits at the sharp end
- 4 Information assurance still crucial
- 5 Advantage comes from best use of IT
- 6 Flexibility essential for quick coevolution



# Implication: Enterprise Foundation Services

1 Seamless network connectivity

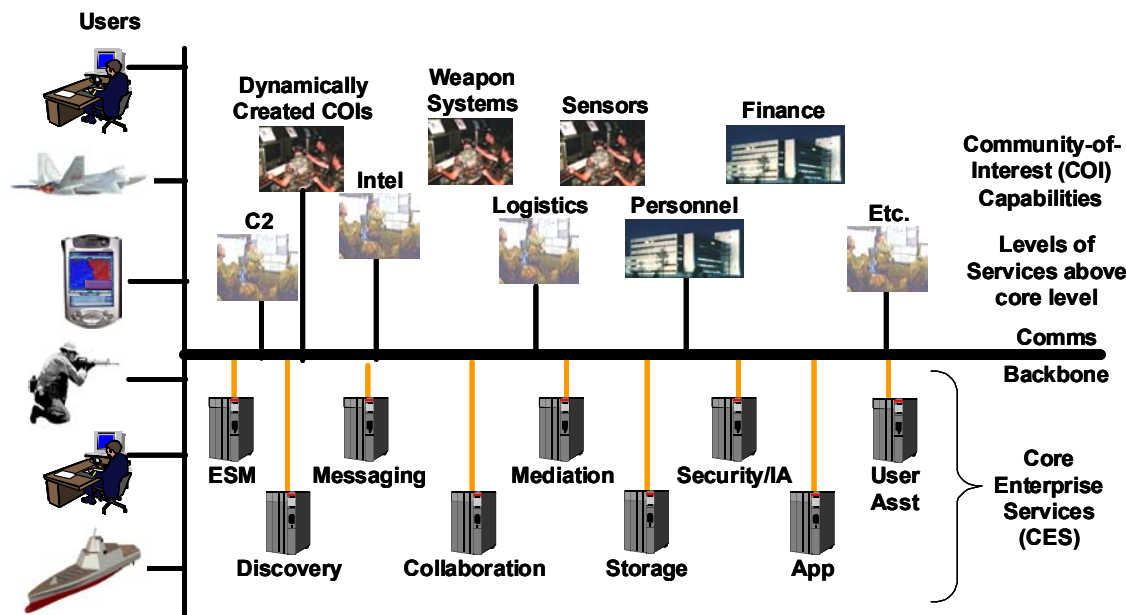
2 Very many network participants

3 Bandwidth limits at the sharp end

4 Information assurance still crucial

5 Advantage comes from best use of IT

6 Flexibility essential for quick coevolution

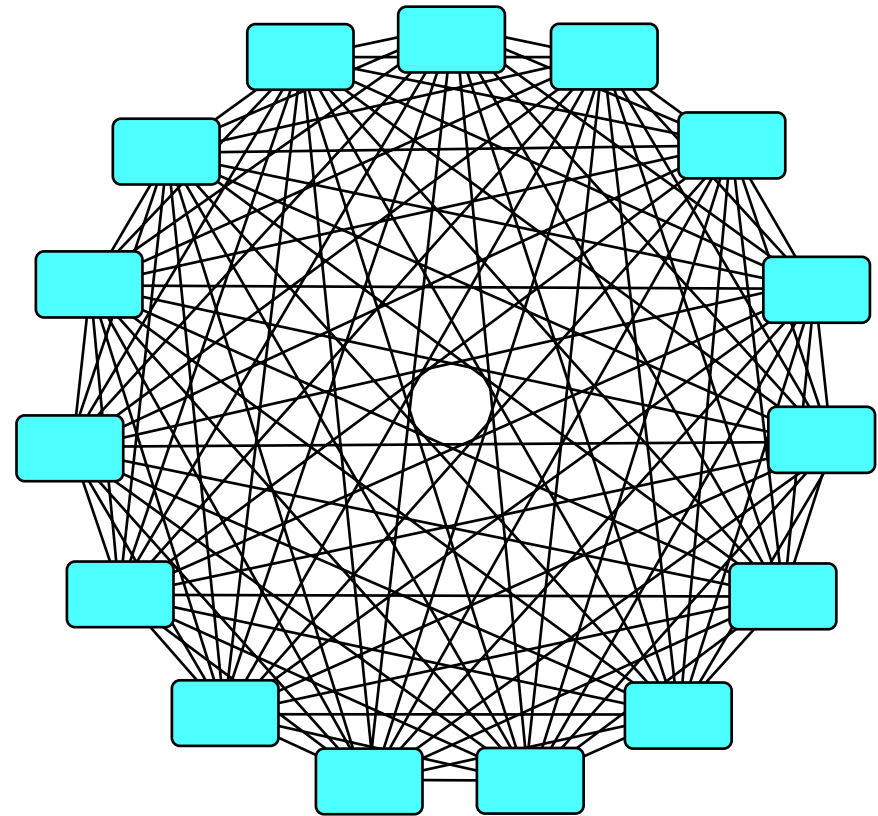


Global Information Grid (GIG)  
Enterprise Services (GES)

# Implication: Information Publish / Subscribe

---

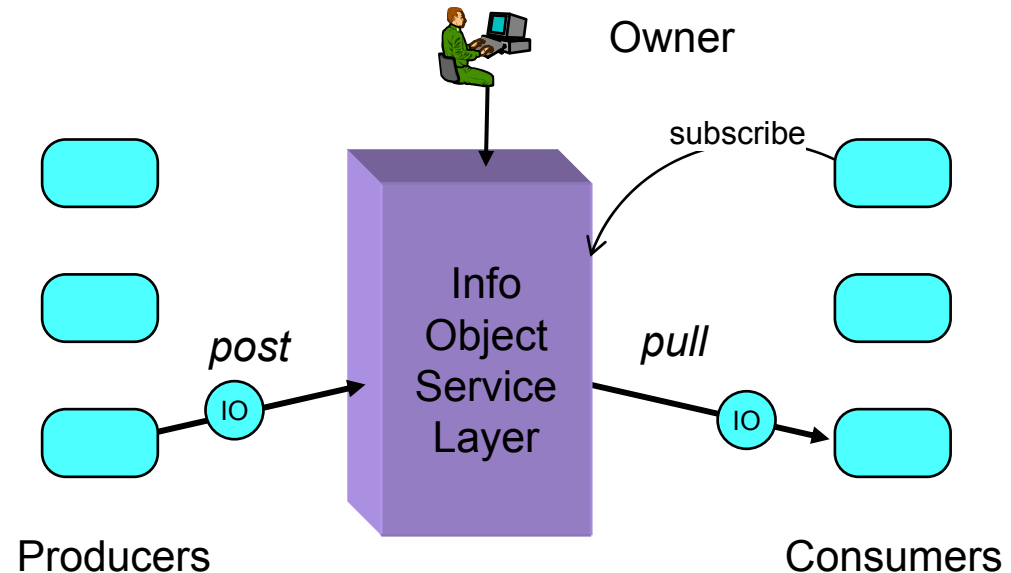
- ① Seamless network connectivity
- ② Very many network participants
- ③ Bandwidth limits at the sharp end
- ④ Information assurance still crucial
- ⑤ Advantage comes from best use of IT
- ⑥ Flexibility essential for quick coevolution



The  $N^2$  problem

# Implication: Information Publish / Subscribe

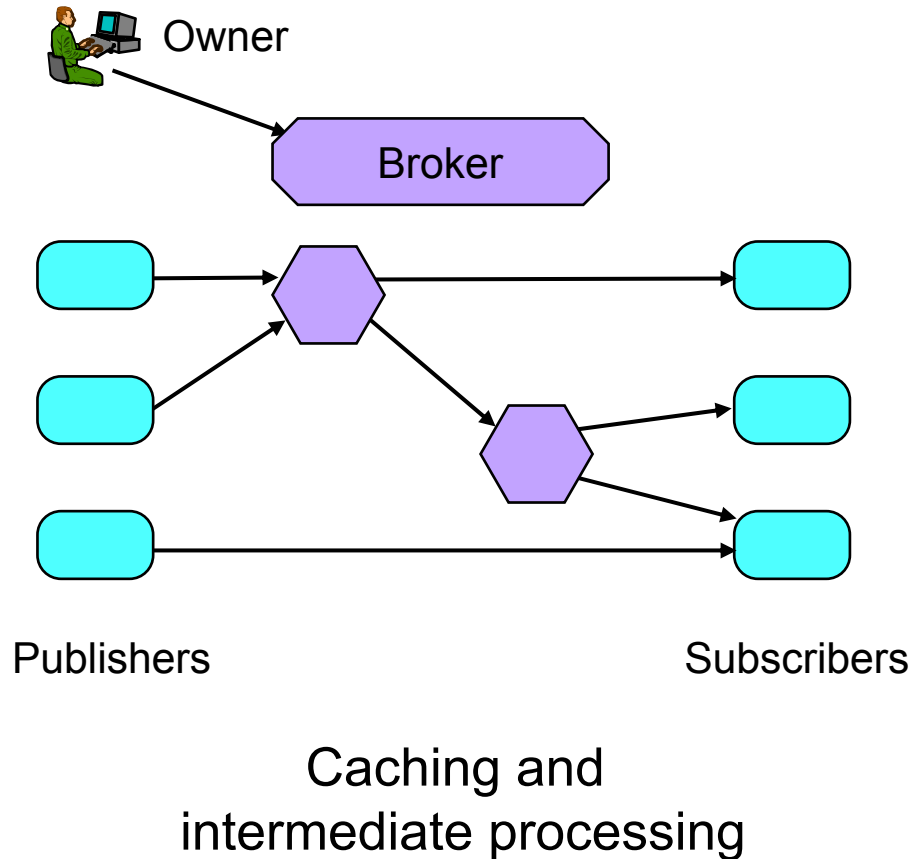
- 1 Seamless network connectivity
- 2 Very many network participants
- 3 Bandwidth limits at the sharp end
- 4 Information assurance still crucial
- 5 Advantage comes from best use of IT
- 6 Flexibility essential for quick coevolution



Information object  
publish/subscribe/query  
architecture

# Implication: Dissemination Optimization

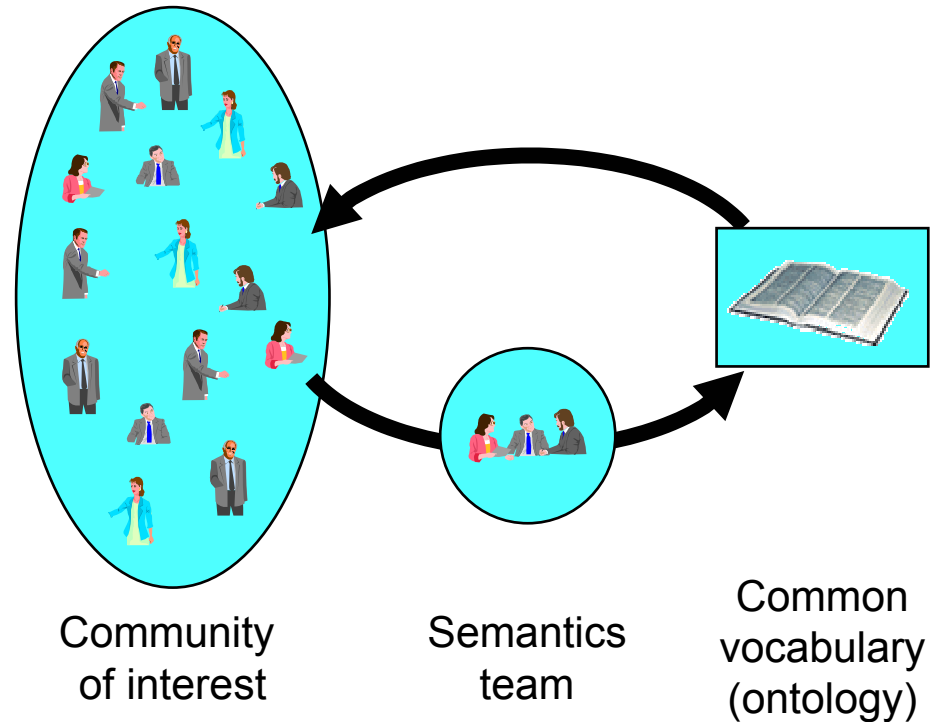
- 1 Seamless network connectivity
- 2 Very many network participants
- 3 Bandwidth limits at the sharp end
- 4 Information assurance still crucial
- 5 Advantage comes from best use of IT
- 6 Flexibility essential for quick coevolution



# Implication: Common Vocabularies

---

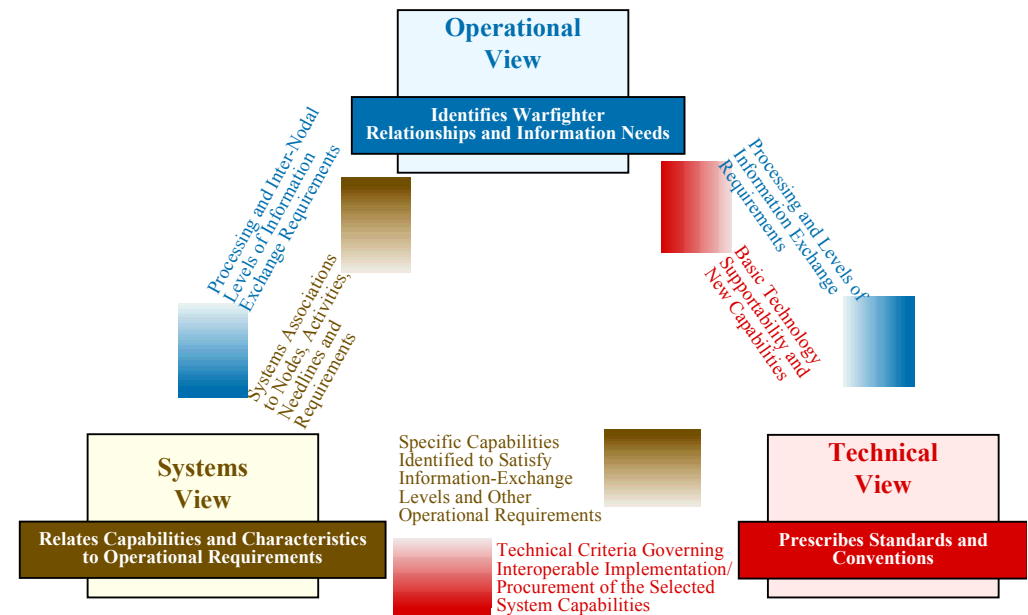
- 1 Seamless network connectivity
- 2 Very many network participants
- 3 Bandwidth limits at the sharp end
- 4 Information assurance still crucial
- 5 Advantage comes from best use of IT
- 6 Flexibility essential for quick coevolution





# Implication: Operational Architectures

- ① Seamless network connectivity
- ② Very many network participants
- ③ Bandwidth limits at the sharp end
- ④ Information assurance still crucial
- ⑤ Advantage comes from best use of IT
- ⑥ Flexibility essential for quick coevolution

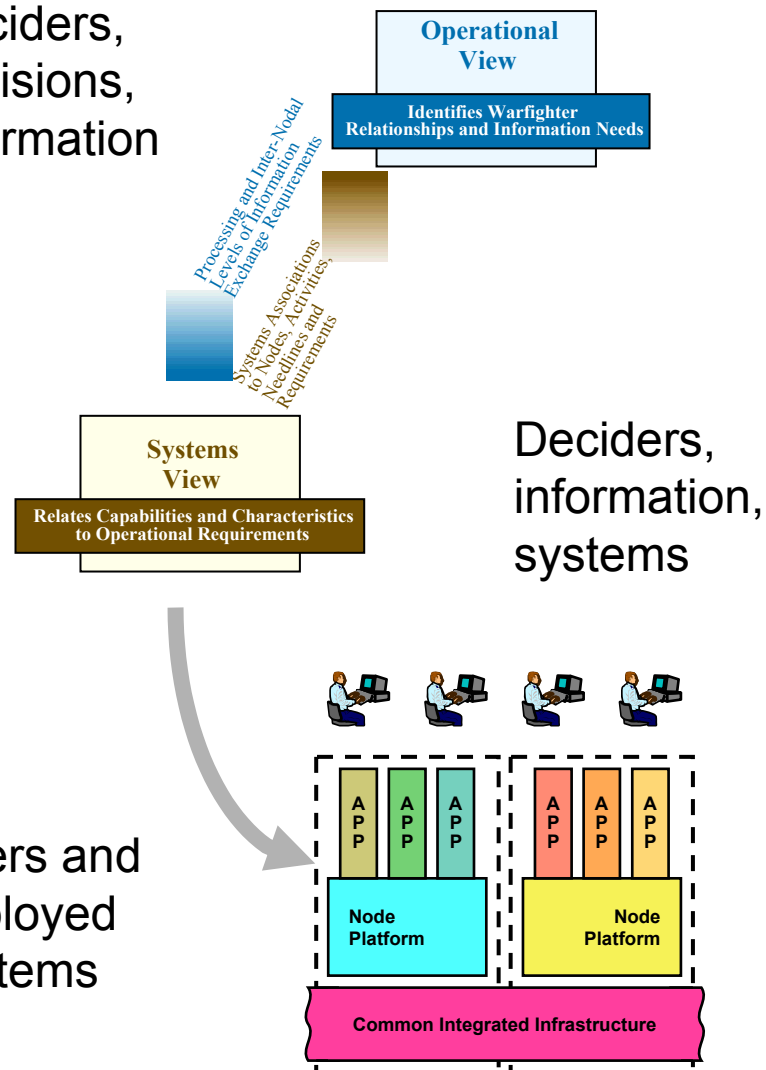


DoD Architecture Framework

# Implication: Introspection For Smart Service Degradation

- ① Seamless network connectivity
- ② Very many network participants
- ③ Bandwidth limits at the sharp end
- ④ Information assurance still crucial
- ⑤ Advantage comes from best use of IT
- ⑥ Flexibility essential for quick coevolution

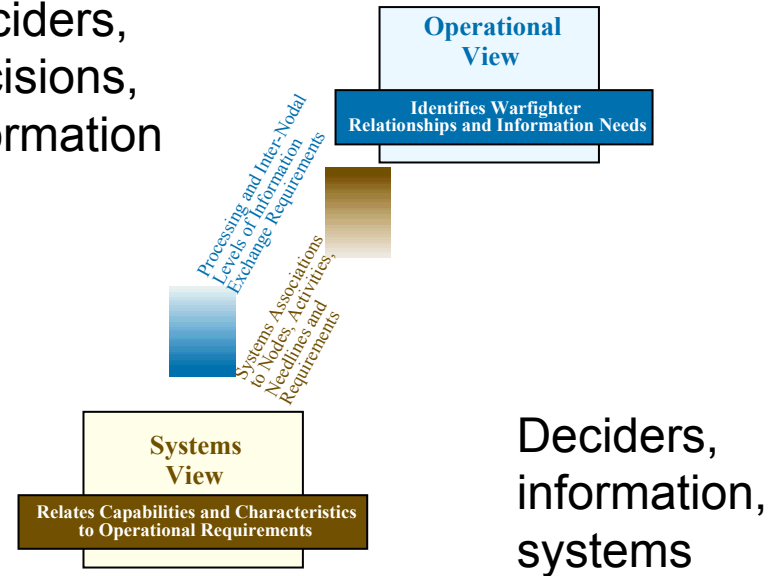
Deciders,  
decisions,  
information



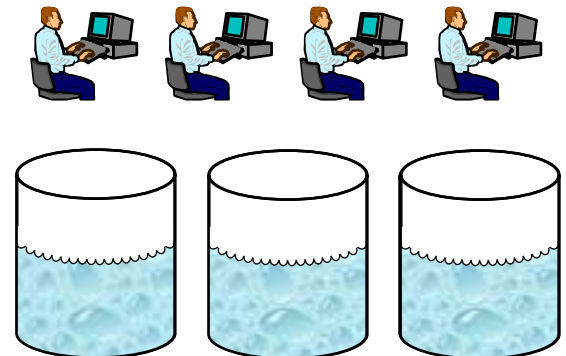
# Implication: Information Preplanning

- ① Seamless network connectivity
- ② Very many network participants
- ③ Bandwidth limits at the sharp end
- ④ Information assurance still crucial
- ⑤ Advantage comes from best use of IT
- ⑥ Flexibility essential for quick coevolution

Deciders,  
decisions,  
information



Users,  
systems,  
information  
resources

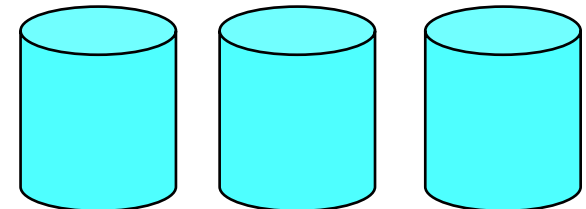


# Implication: Accountable Data Owners

- 1 Seamless network connectivity
- 2 Very many network participants
- 3 Bandwidth limits at the sharp end
- 4 Information assurance still crucial
- 5 Advantage comes from best use of IT
- 6 Flexibility essential for quick coevolution

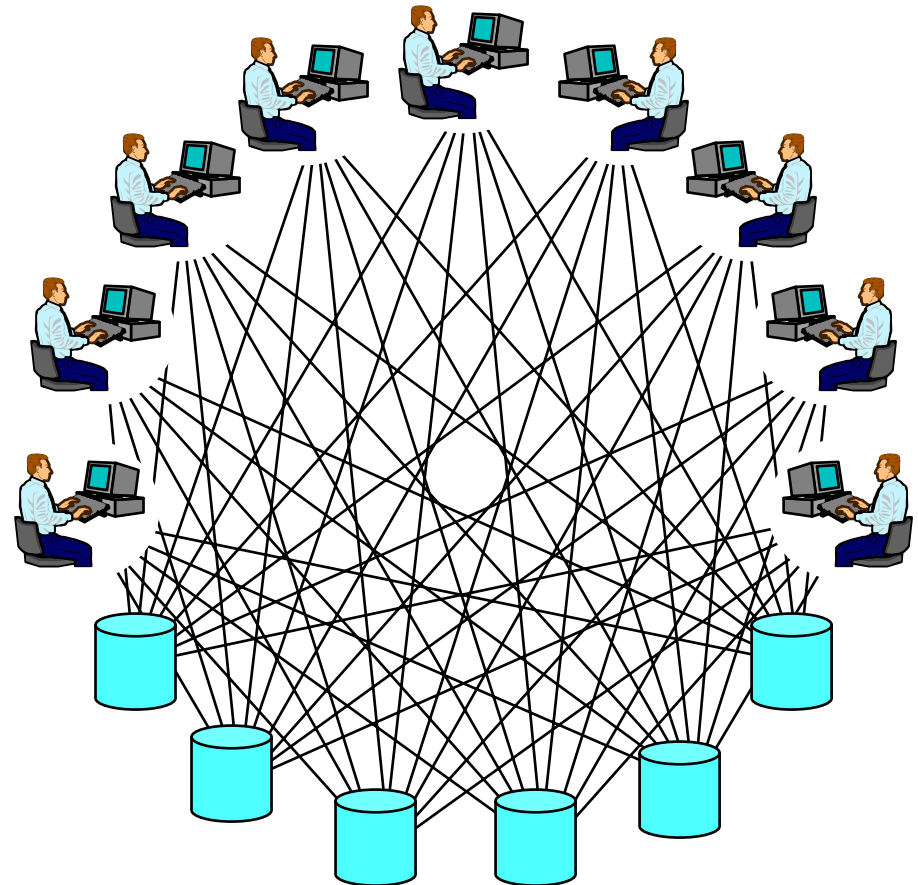


Users,  
systems,  
information  
resources



# Implication: Need-To-Hide, Not Need-To-Know

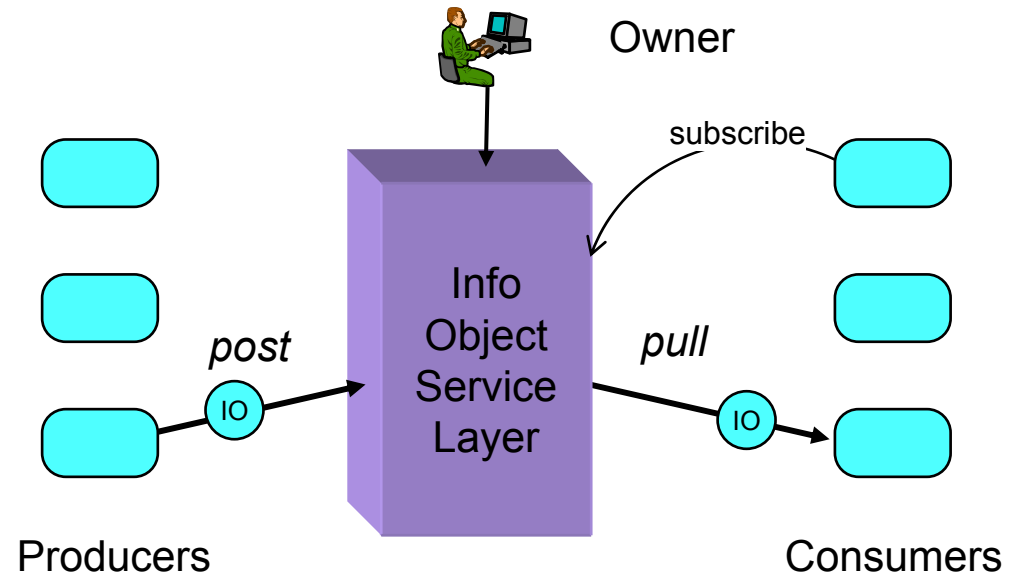
- 1 Seamless network connectivity
- 2 Very many network participants
- 3 Bandwidth limits at the sharp end
- 4 Information assurance still crucial
- 5 Advantage comes from best use of IT
- 6 Flexibility essential for quick coevolution



Pairwise "need to know"  
decisions

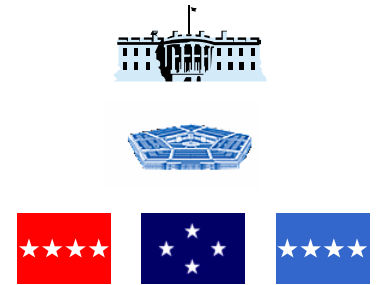
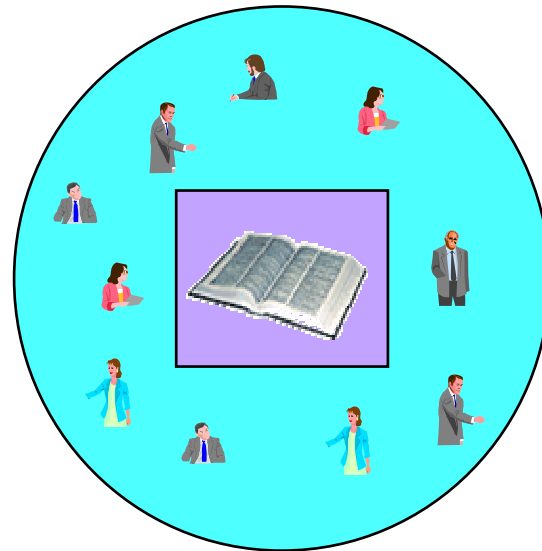
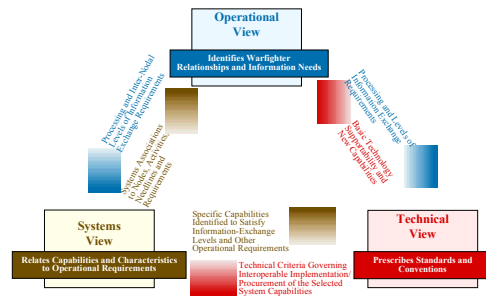
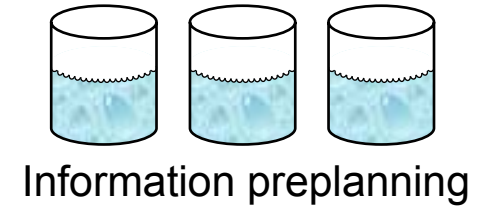
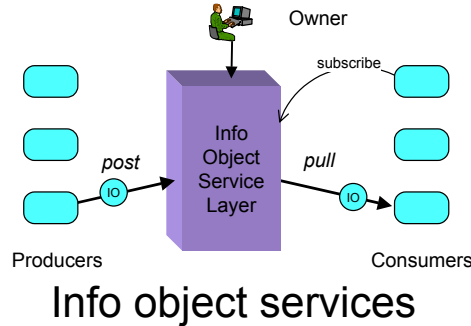
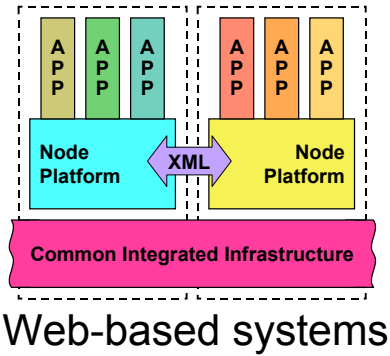
# Implication: Need-To-Hide, Not Need-To-Know

- 1 Seamless network connectivity
- 2 Very many network participants
- 3 Bandwidth limits at the sharp end
- 4 Information assurance still crucial
- 5 Advantage comes from best use of IT
- 6 Flexibility essential for quick coevolution

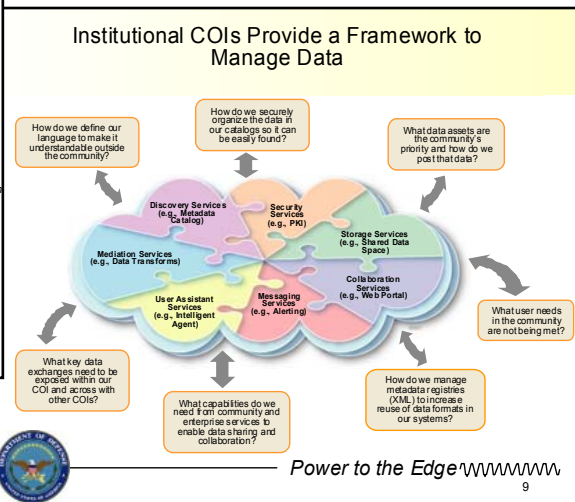
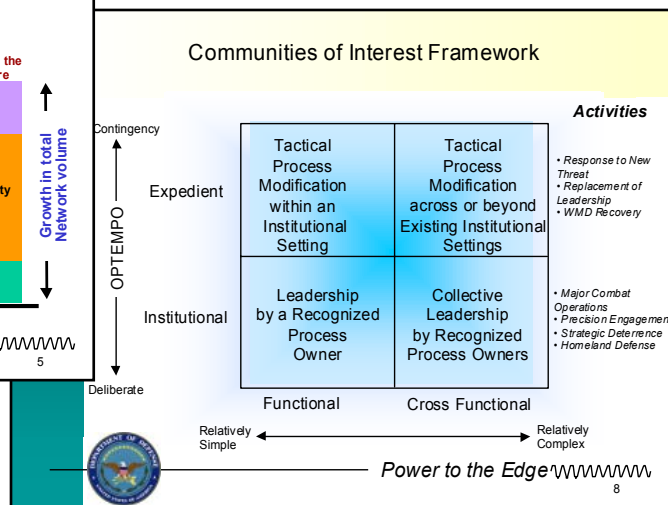
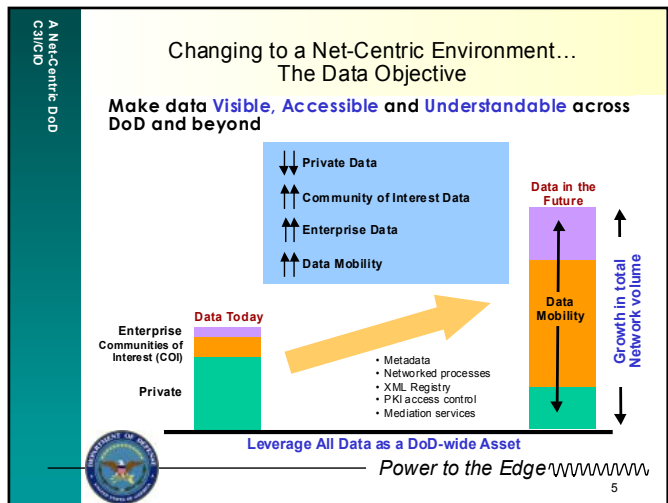


Information object  
publish/subscribe/query  
architecture

# Each Implication Involves Shared Semantics



# Communities of Interest in the DoD Data Strategy

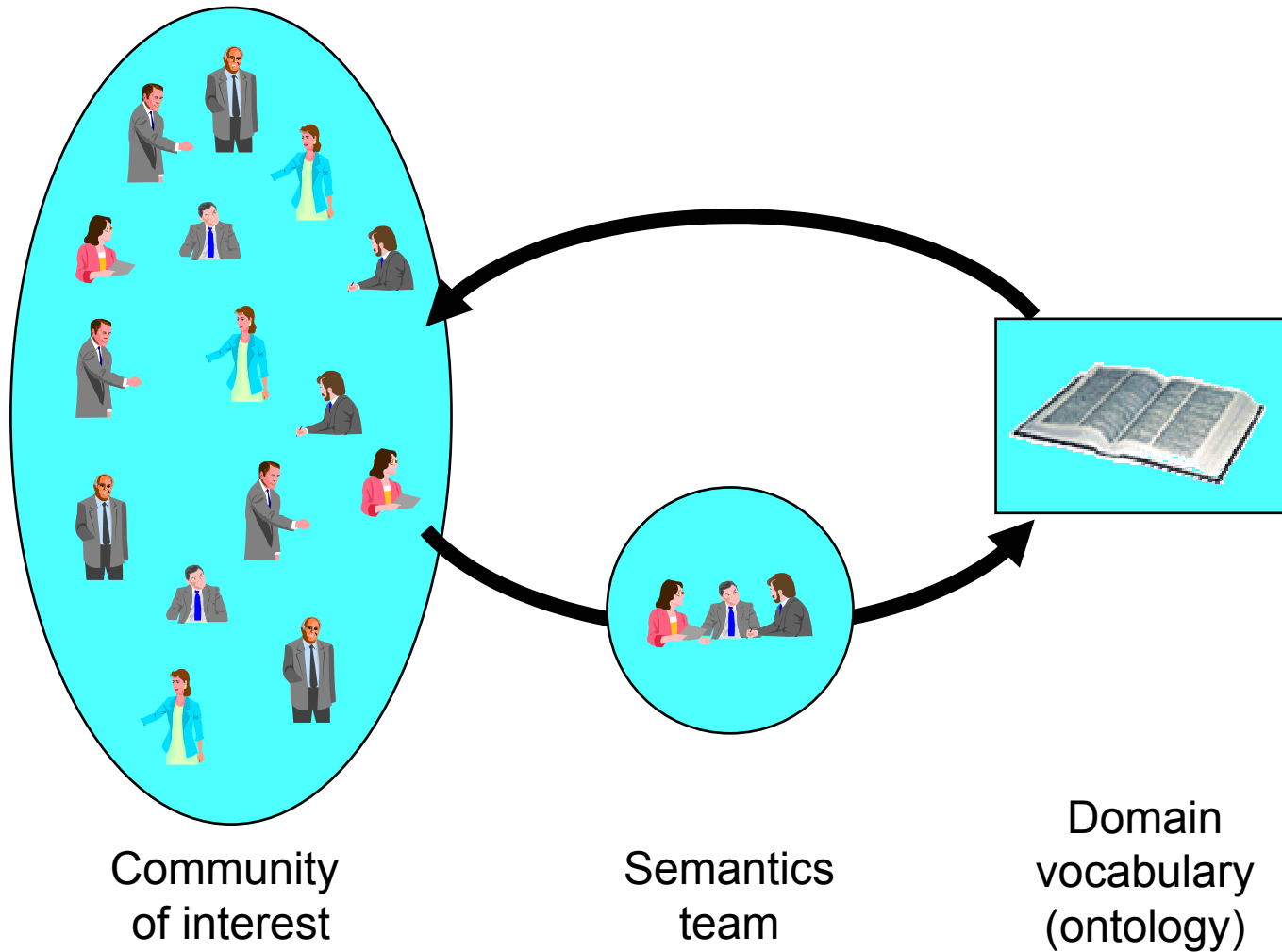


“COIs are collaborative groups of users who must exchange information in pursuit of their shared goals, interests, missions, or business processes, and who therefore must have shared definitions for the information they exchange.”



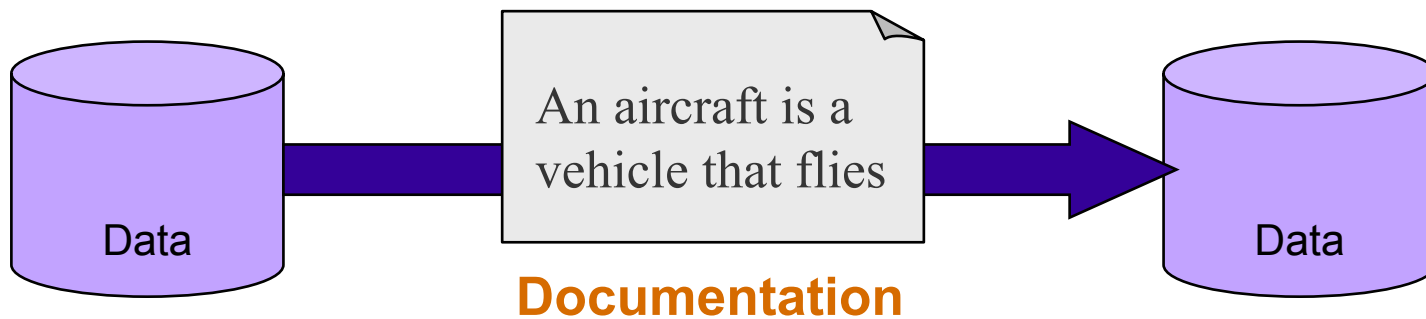
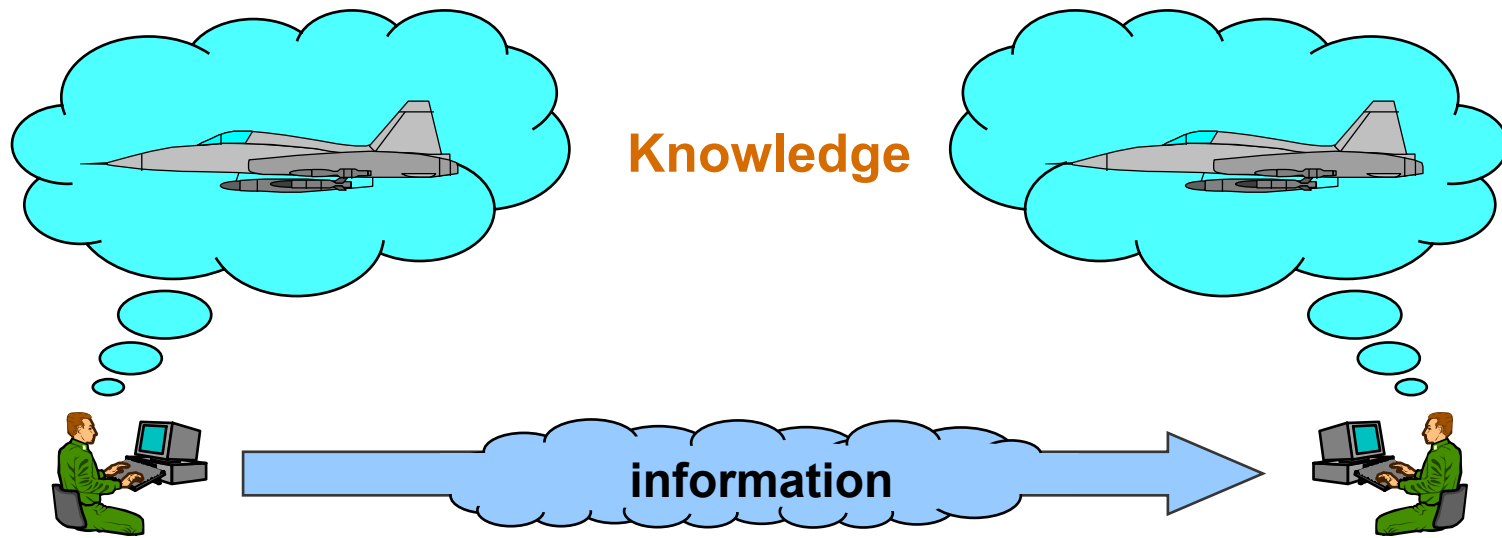
# Semantic COIs: Just For Vocabulary

---

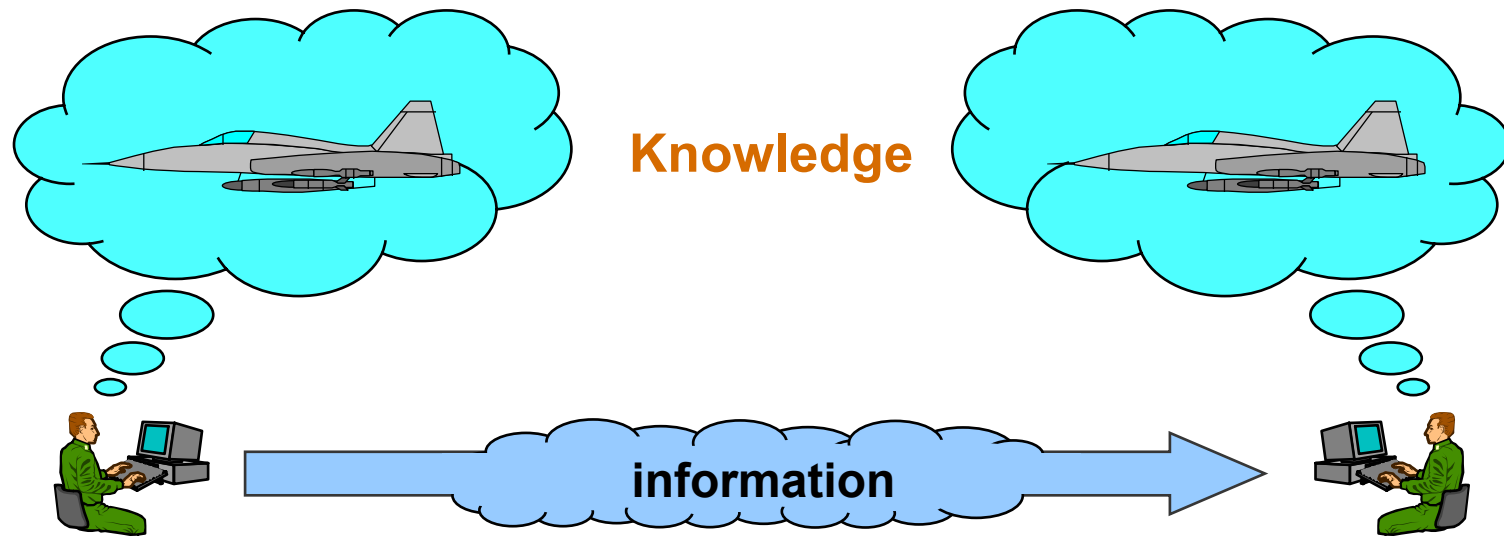


# Shared Semantics = Shared Knowledge

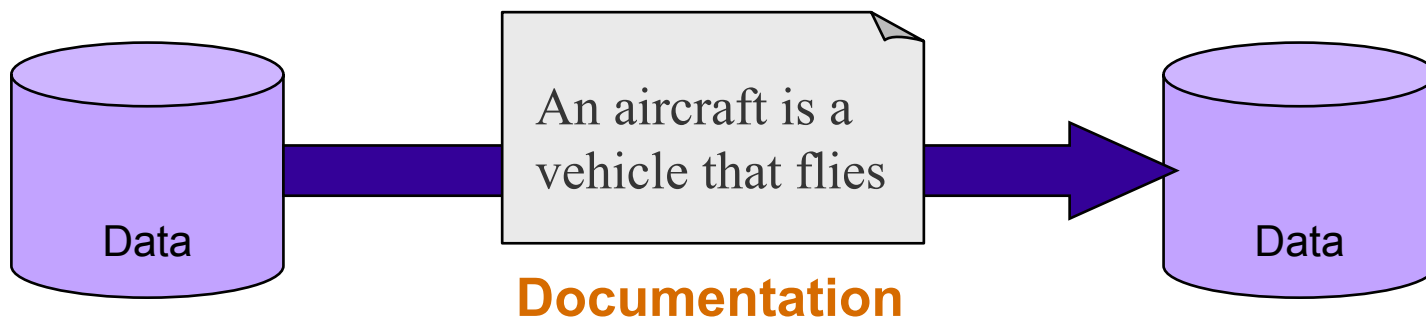
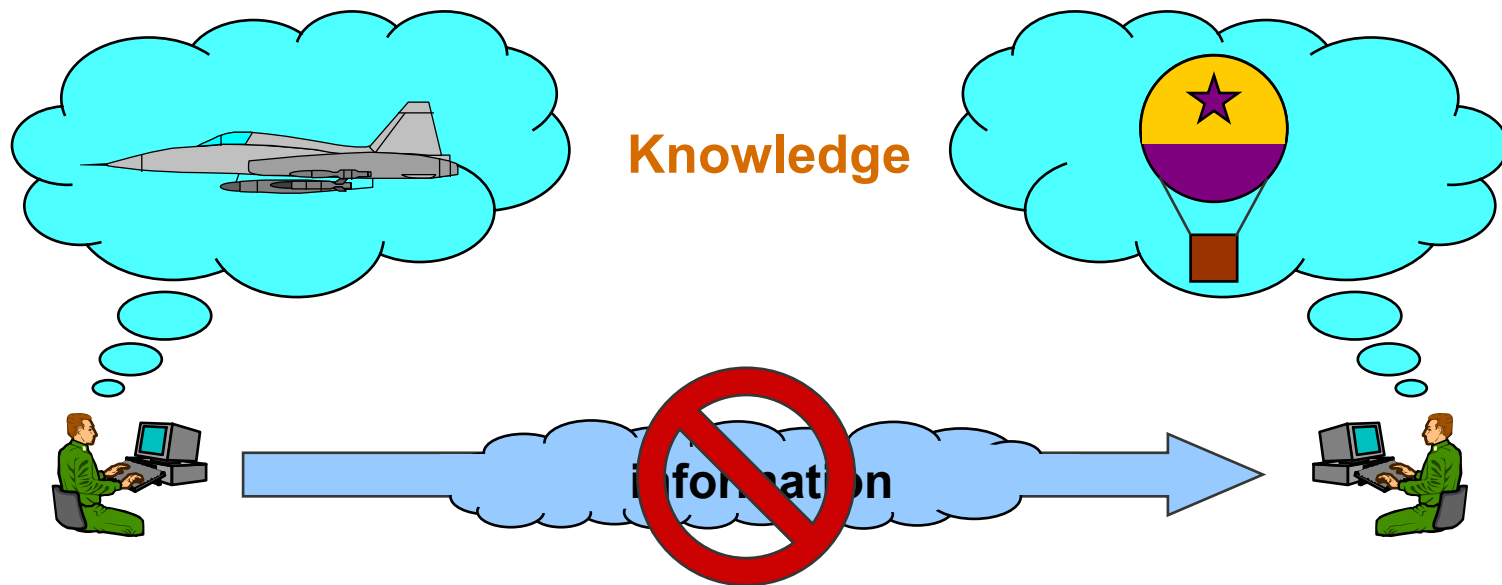
---



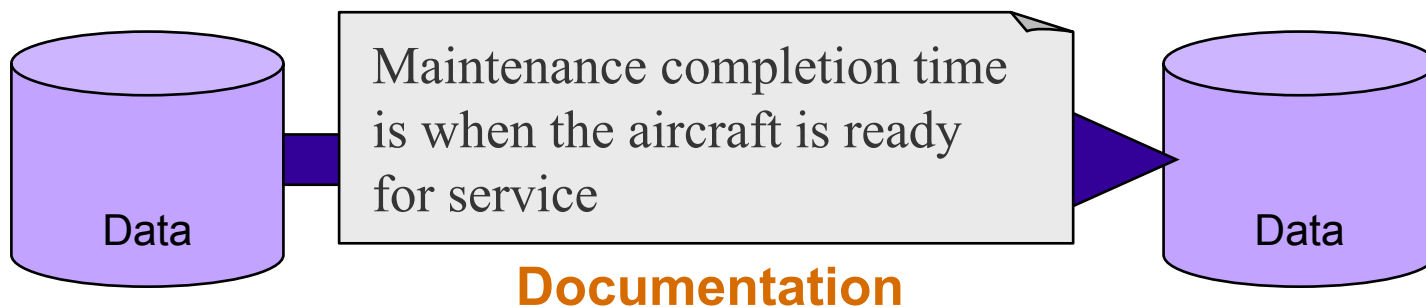
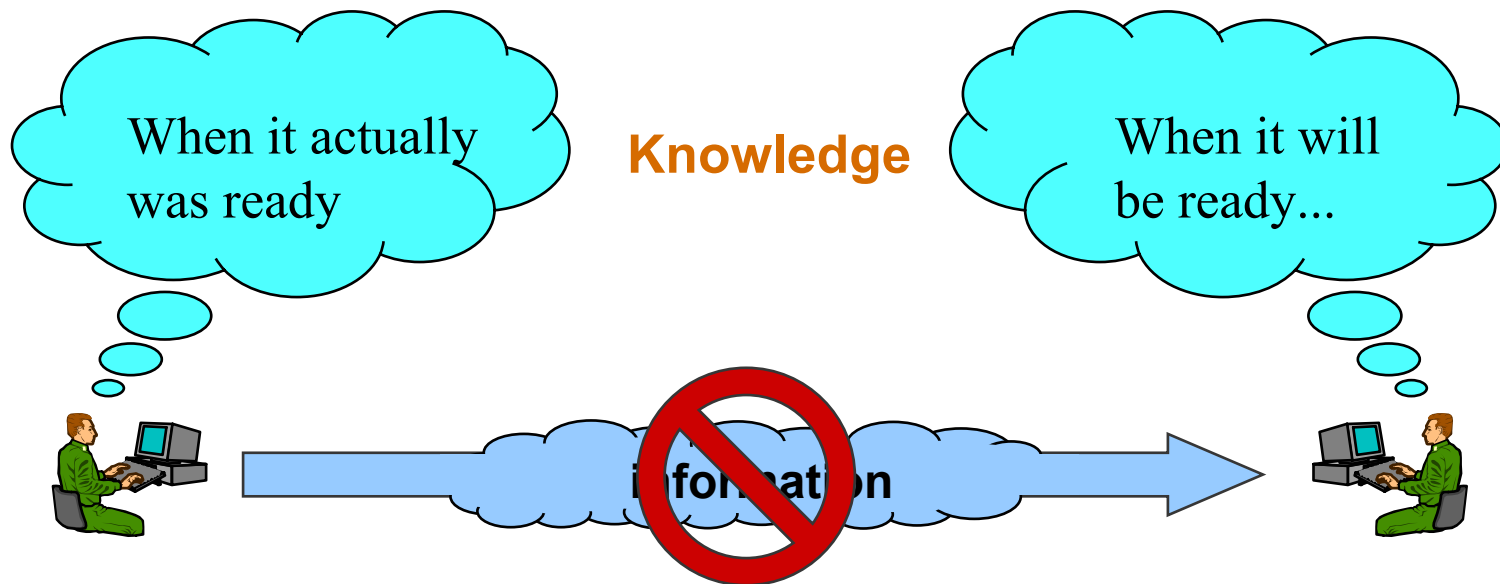
# Shared Semantics = Shared Knowledge



# Shared Semantics $\neq$ Shared Knowledge

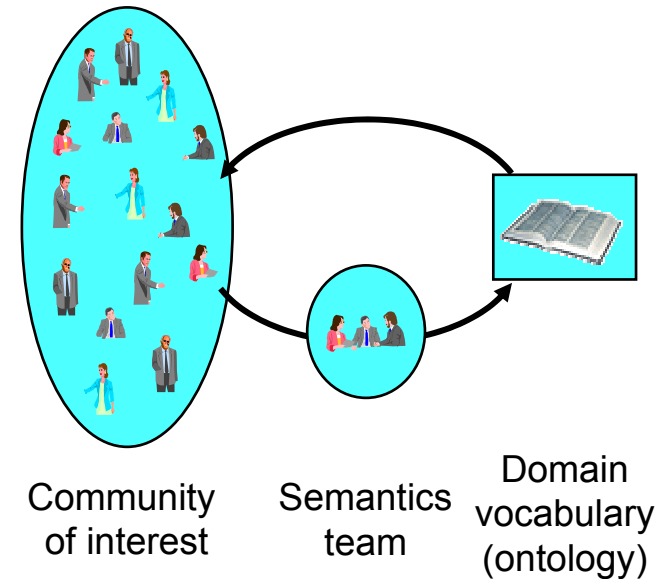


# Shared Semantics ≠ Shared Knowledge



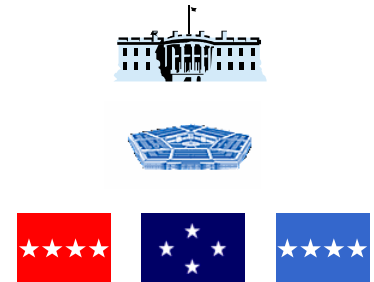
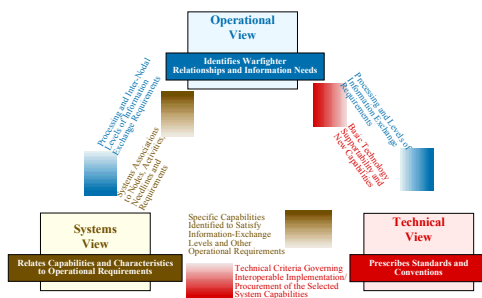
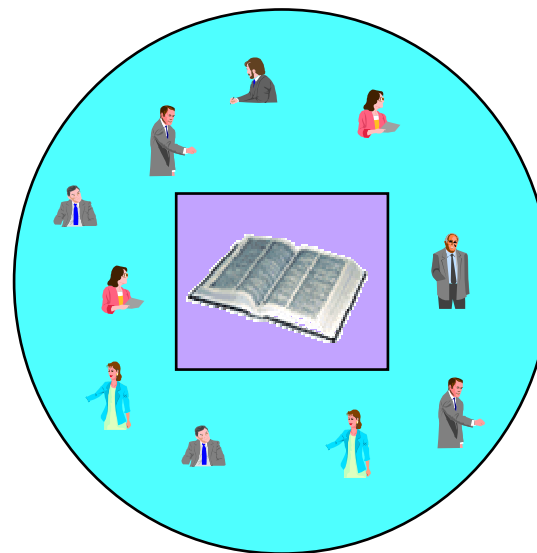
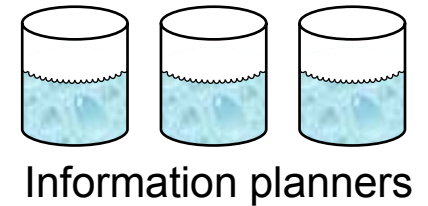
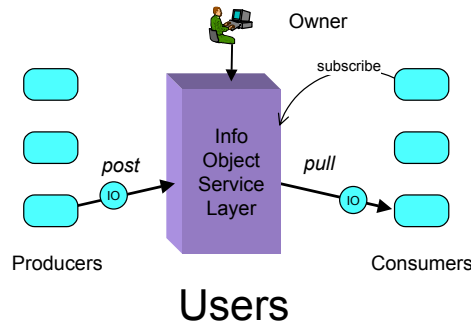
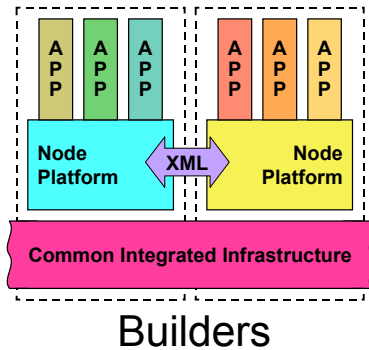
# COIs: A Knowledge Management Problem

- **Shared semantics is a KM problem**
  - Meaning begins and ends with human beings
  - Machines don't think
- **A successful KM process will**
  - Make explicit the definitions people need to know
  - Transfer that knowledge to the people who need it
- **Documentation is valuable only when it helps with the above**

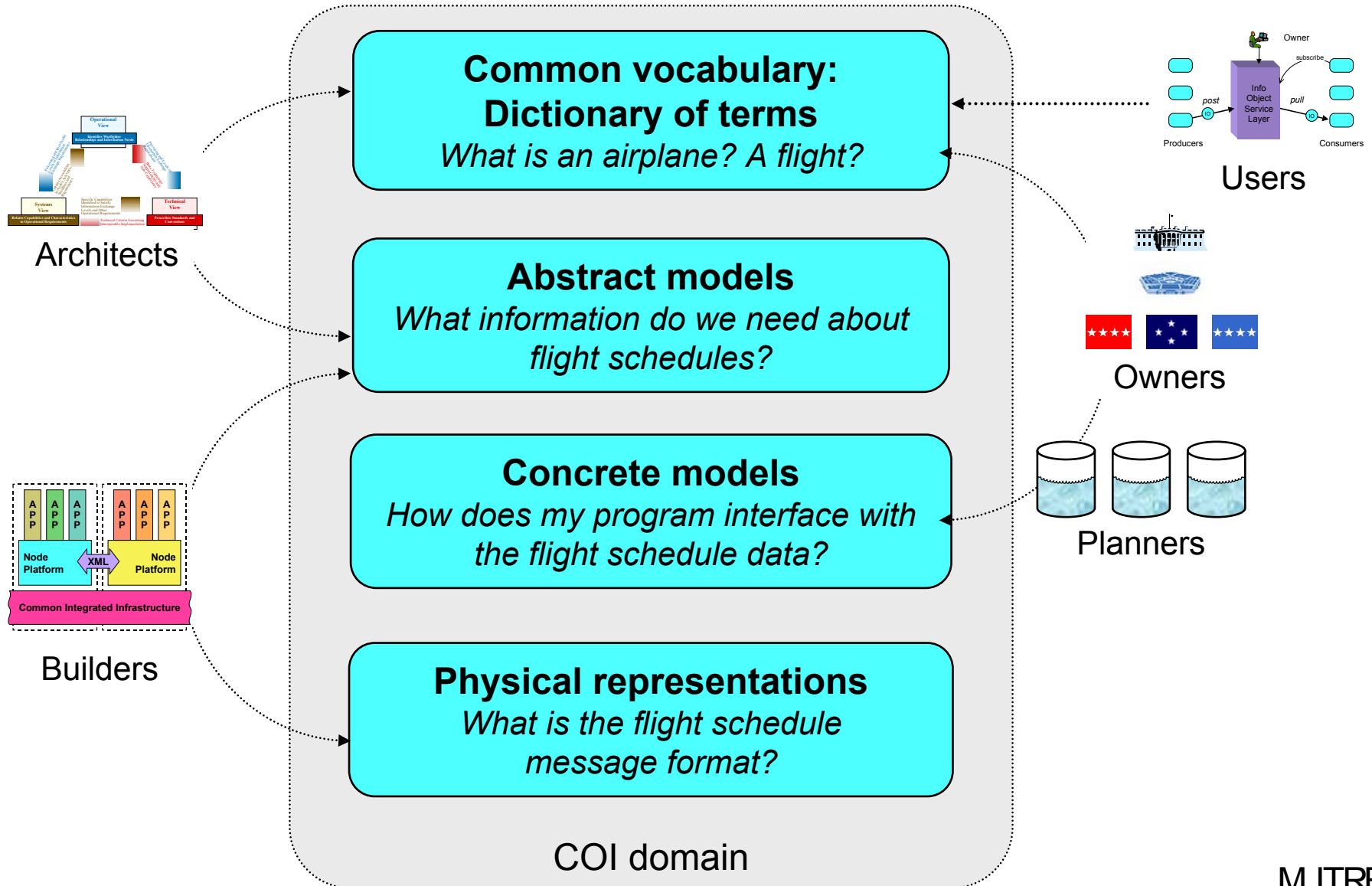


Think of a process to be performed  
Don't think of a product to be produced

# Different Roles Of People In The COI

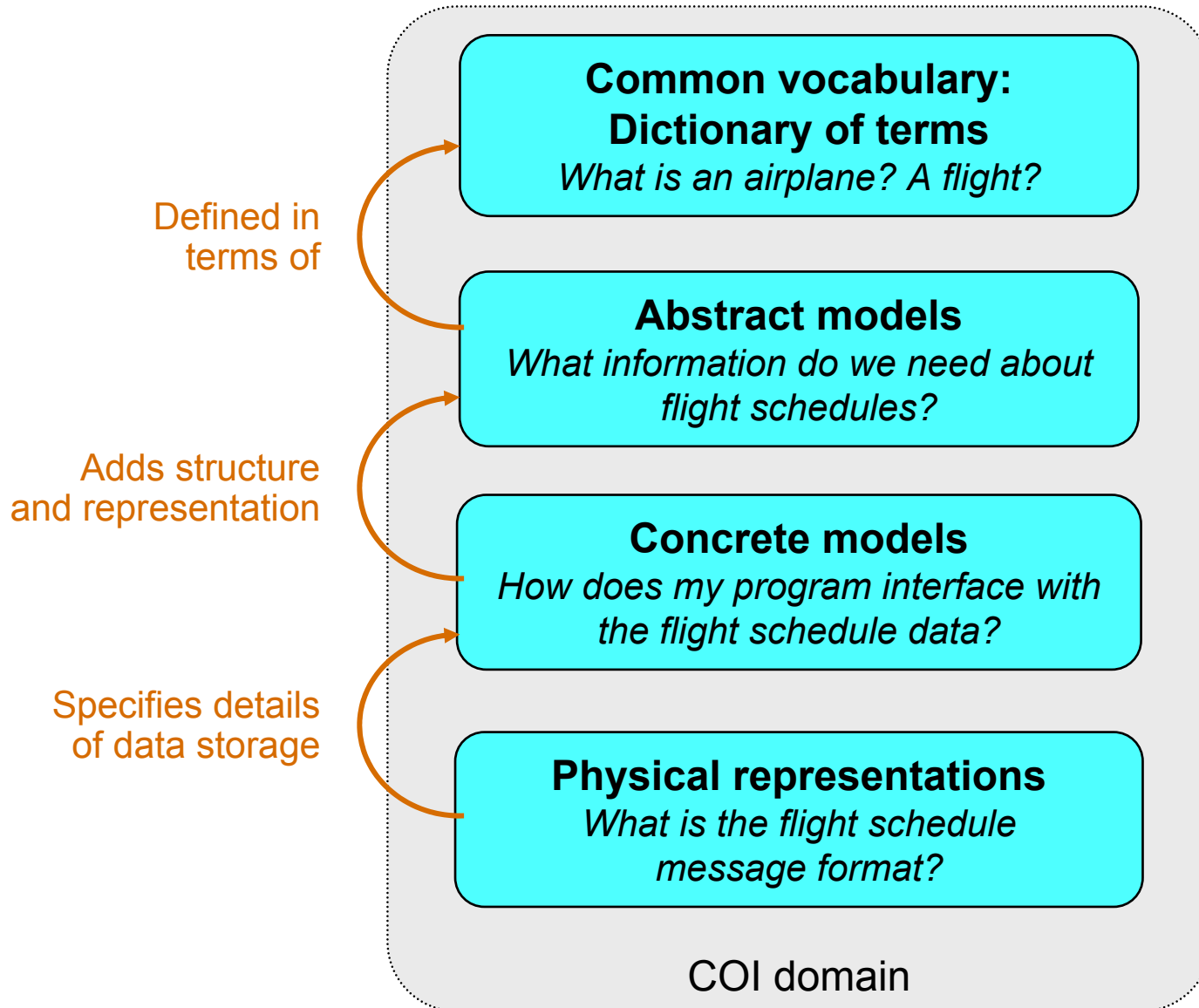


# Kinds Of Knowledge For Each Role

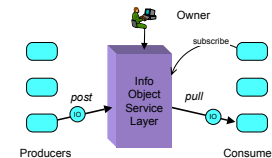
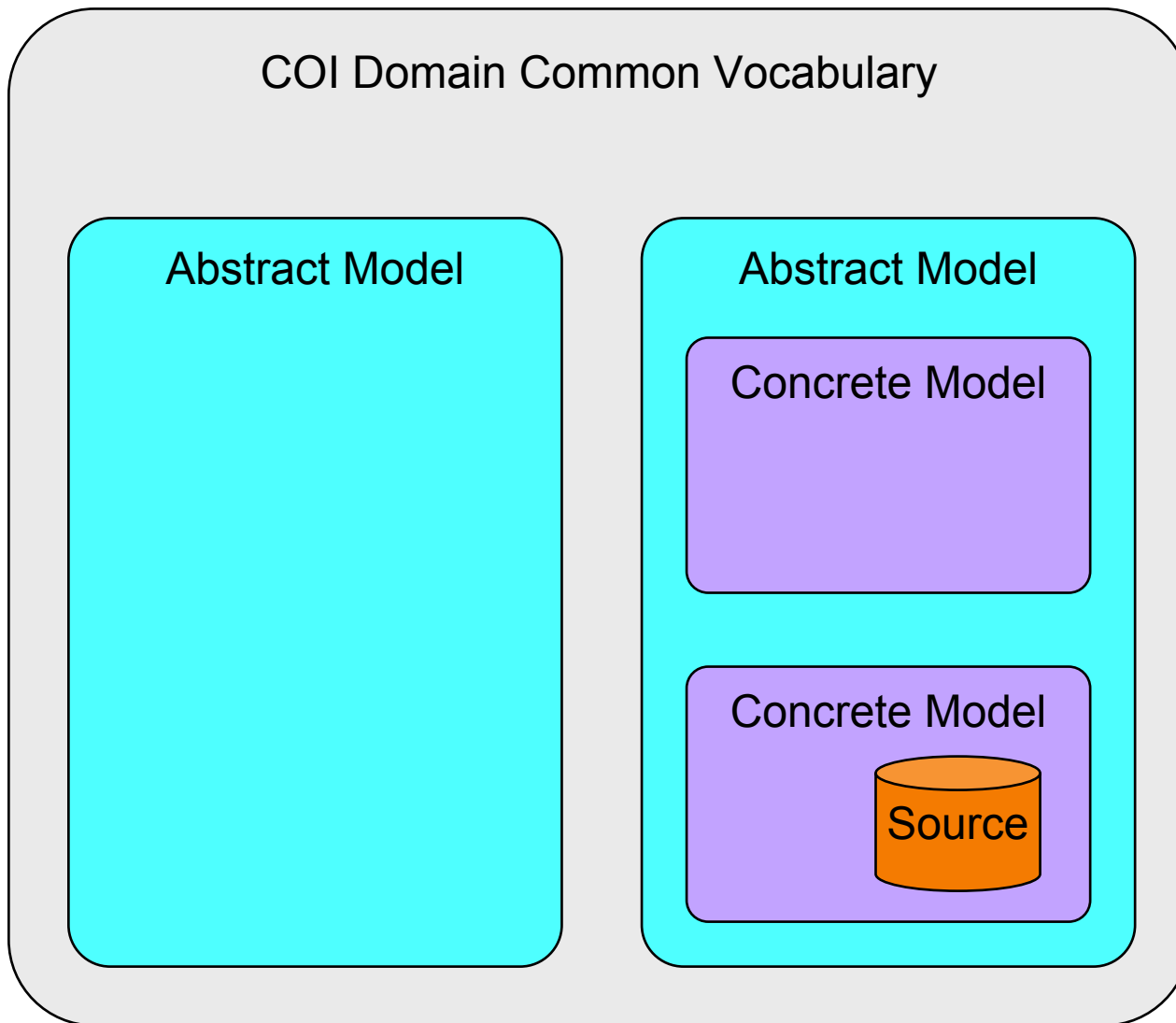




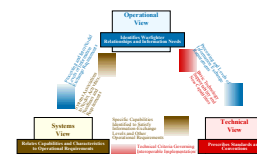
# Relations Between Kinds Of Knowledge



# Structure Of Knowledge Within A Domain



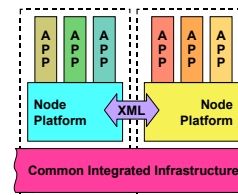
Users



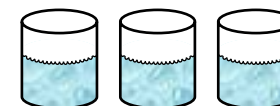
Architects



Owners



Builders



Planners

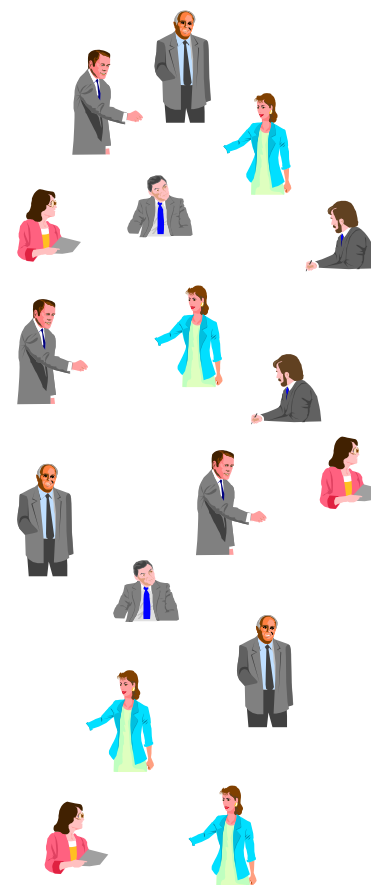
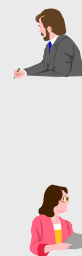
# Hierarchy of COI Domains

COI Domain Common Vocabulary

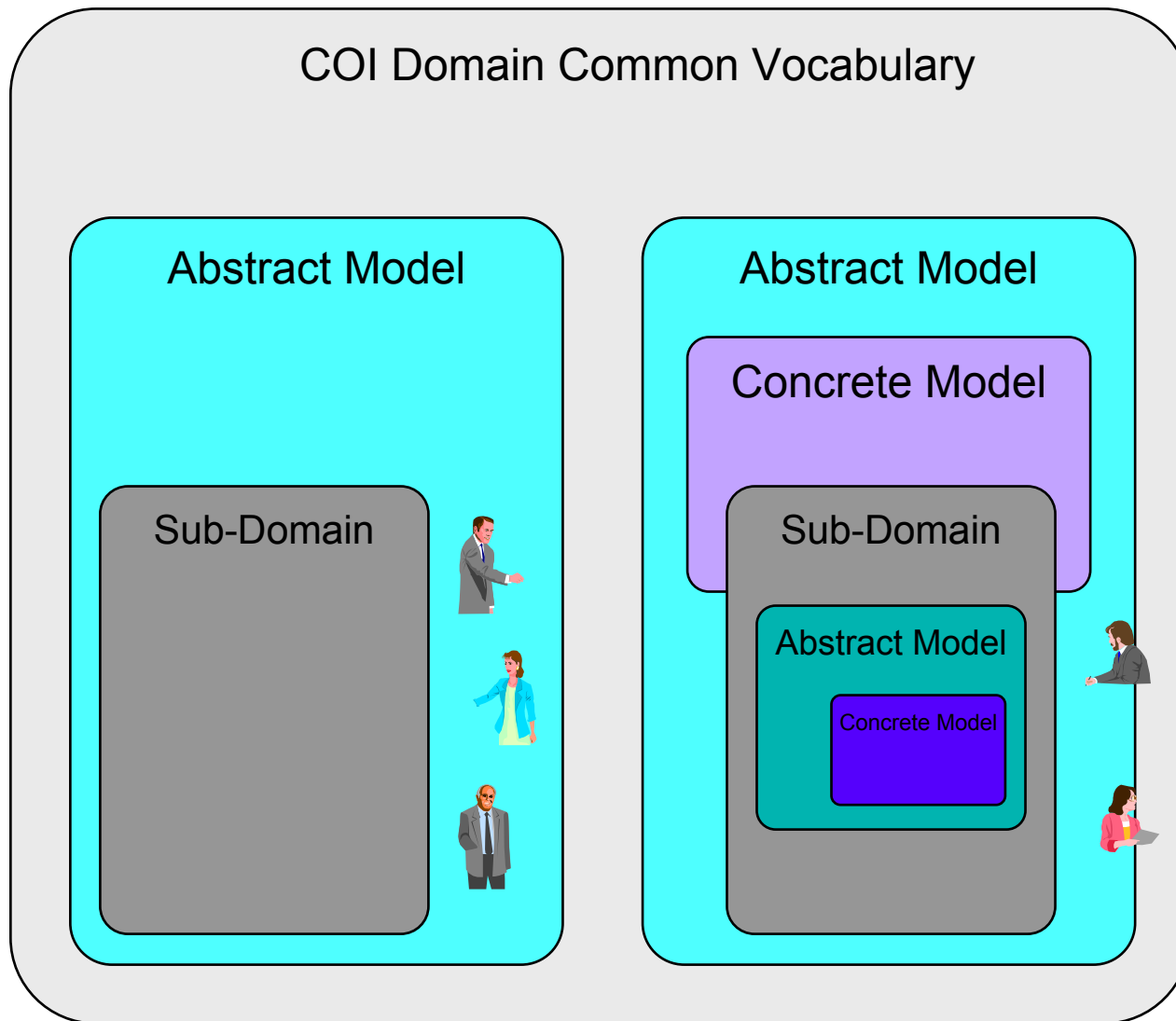
Sub-Domain



Sub-Domain



# Ontologies For Managing COI Knowledge



# Summary

---

- **Net-Centric Warfare**
  - Theory of warfare
  - **Seamless interoperability → increased combat power**

# Summary

---

- Net-Centric Warfare
- **Predictions**
  - **Seamless networks**
  - **Very many network participants**
  - **Bandwidth limits, esp. near the sharp end**
  - **Information assurance still critical**
  - **Advantage comes from best use of IT**
  - **Flexibility essential for quick evolution**

# Summary

---

- Net-Centric Warfare
- Predictions
- **Implications**
  - **Enterprise foundation services**
  - **Information publish/subscribe**
  - **Dissemination optimization**
  - **Common vocabularies**
  - **Operational architectures**
  - **Smart service degradation**
  - **Information preplanning**
  - **Accountable data owners**
  - **Need-to-hide, not need-to-know**

# Summary

---

- Net-Centric Warfare
- Predictions
- Implications
- **Shared Semantics**
  - **A knowledge-management problem**
  - **Same shared knowledge for different purposes**
  - **Establish agreement at different levels of detail**
  - **Communities of Interest for semantic agreement**