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Summary of the case studies conducted by Reinforce Business Innovation for the Office of Force Transformation: Immediate Reaction Task Force Trial (land)

Case Study on IRTF(L): The focus of the first study is on the Immediate Reaction Task Force Trial and its use of a network centric Command and Control system. NATO's new security environment required a mobile and flexible force that would enable SACEUR to demonstrate NATO's commitment anywhere in the world with very little lead time. The IRTF(L) C2 concept envisaged that the then existing brigade-sized AMF(L) HQ could take under direct command a force of up to the size of a division, mostly drawn from its existing pool of assigned forces. This saving had to be made possible by a new, more flattened divisional HQ structure utilizing embedded Task Group (TG) cells and a fully digitized C2 system. The C2 System adopted was the Integrated Staff Information System (ISIS), a Dutch development. The results of the experiment demonstrated dramatic improvements in C2 performance and agility.

The focus of the case study is on (1) documenting the impact of the network centric C2 system on effectiveness using the NCO Conceptual Framework, (2) explaining the factors that contributed to the successful adoption and adaptation of the C2 system, such as leadership and training.