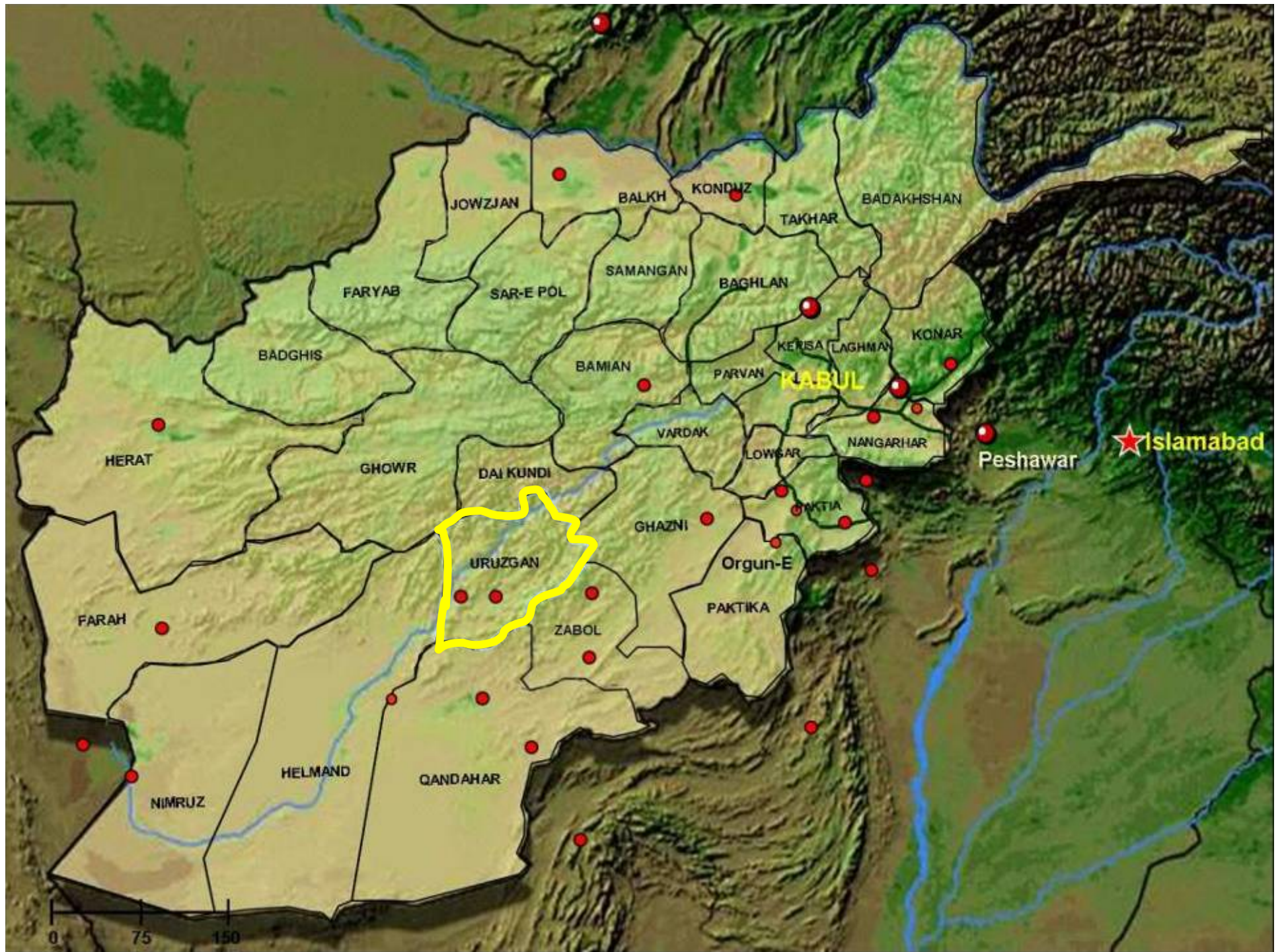


Maj (R) I.E. van Bommel, M.Sc.
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Comprehensive planning in Uruzgan

TNO | Knowledge for business





Comprehensive & iterative plan

Value and necessity

- Complex mission environment
- Growing civilian role
- Increasing attention to sustainable social and economic development



Unity of effort

- Increasing Afghan involvement
 - UNAMA
 - Afghan security forces
- Internationalization



Uruzgan Campaign Plan (UCP)

- Internal TFU planning document
- Translation of conceptual 3D approach into specific, flexible and iterative approach on tactical and operational level
- Long term guidance and short term priorities
- Living document that needs to be updated every 6 months
- Reflection of policy and directives
 - GIRoA
 - ISAF HQ Kabul
 - ISAF HQ RC(S) Kandahar
 - Ministries of Defense and Foreign Affairs

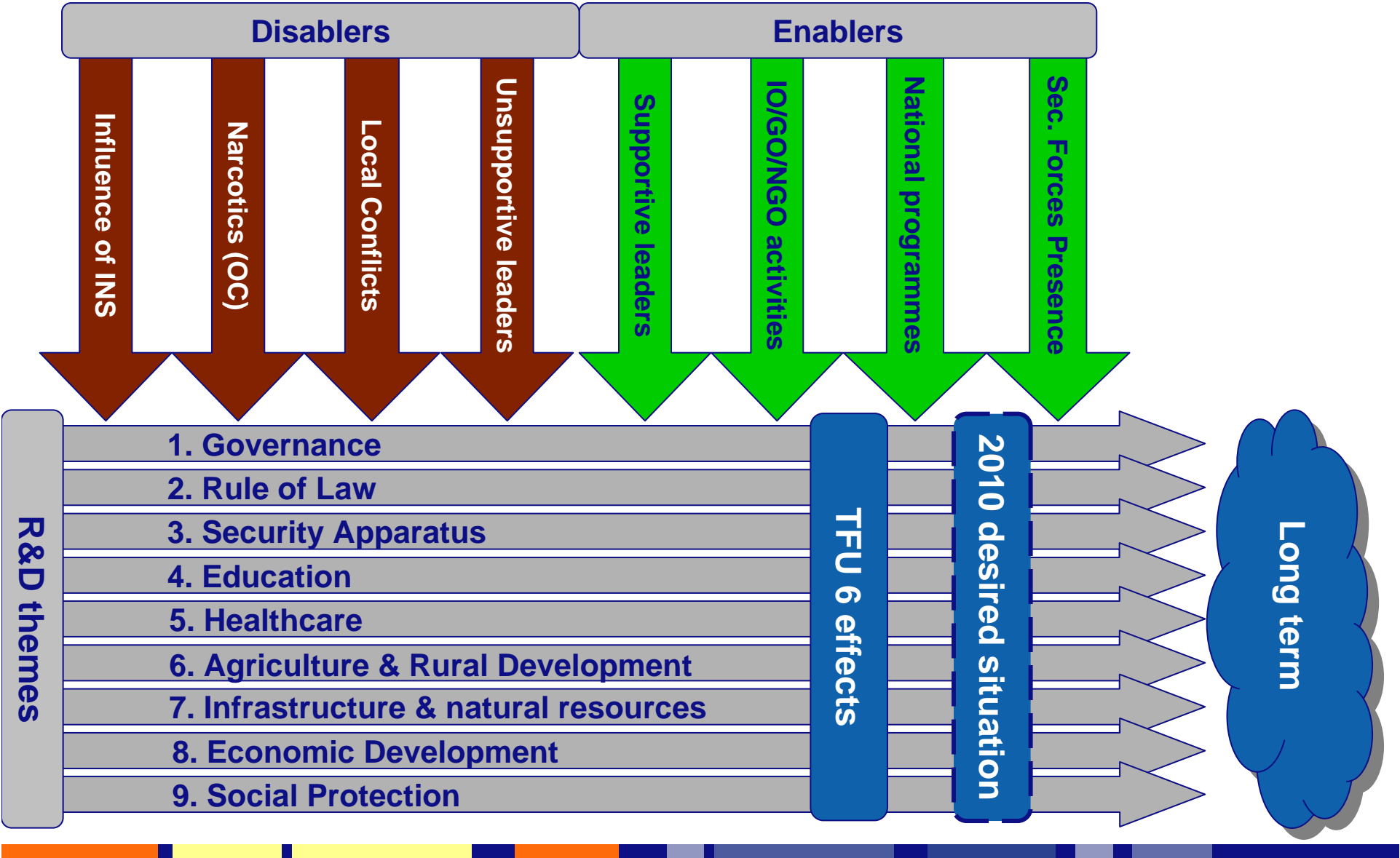


Development of Uruzgan Campaign Plan

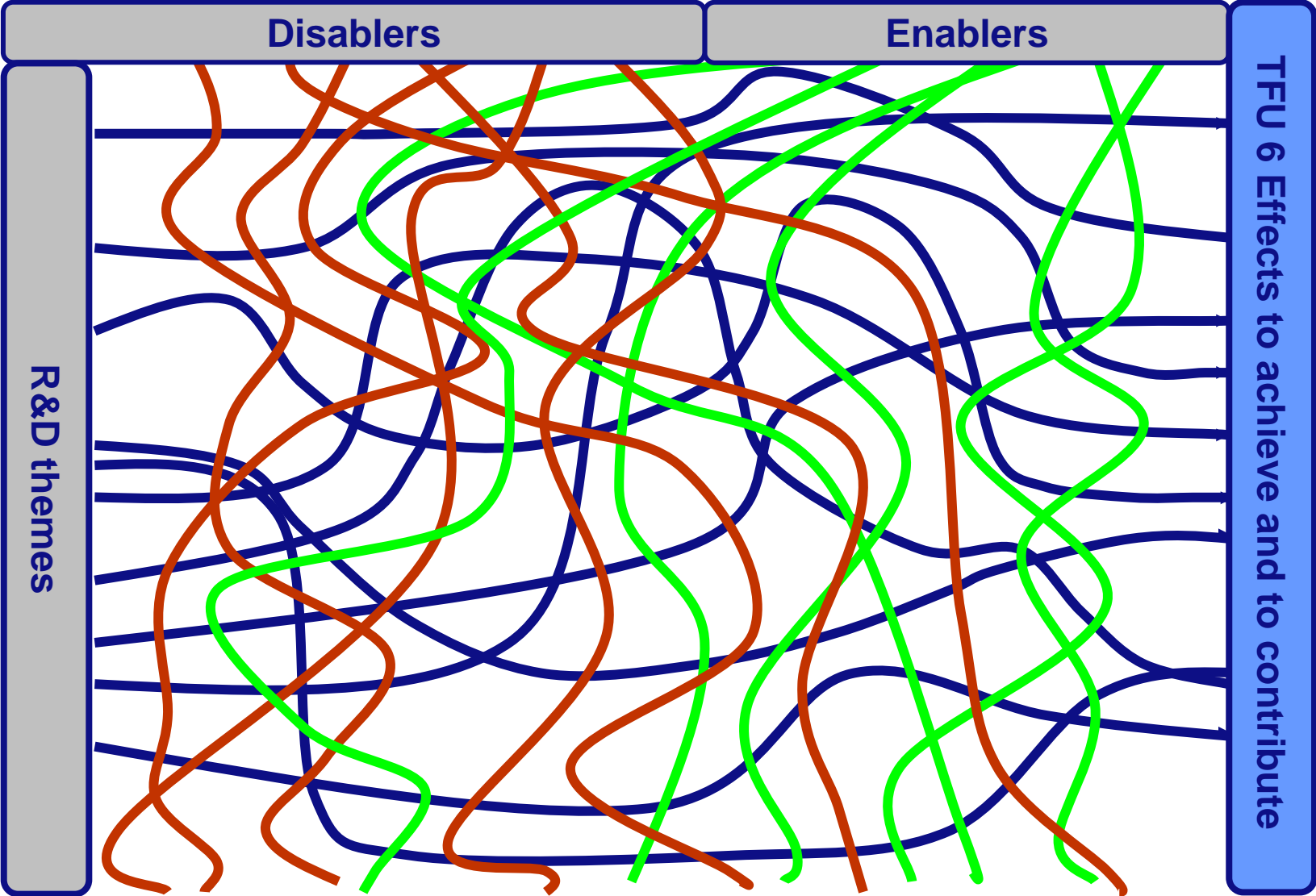
1. Formation comprehensive planning group
2. TFU mission and role
3. Conceptual approach
4. Realistic objectives
 - Long term
 - Mid term
 - Short term (Effects)
5. Comprehensive Strategy



Conceptual framework



Reality looks like.....



Iterative approach

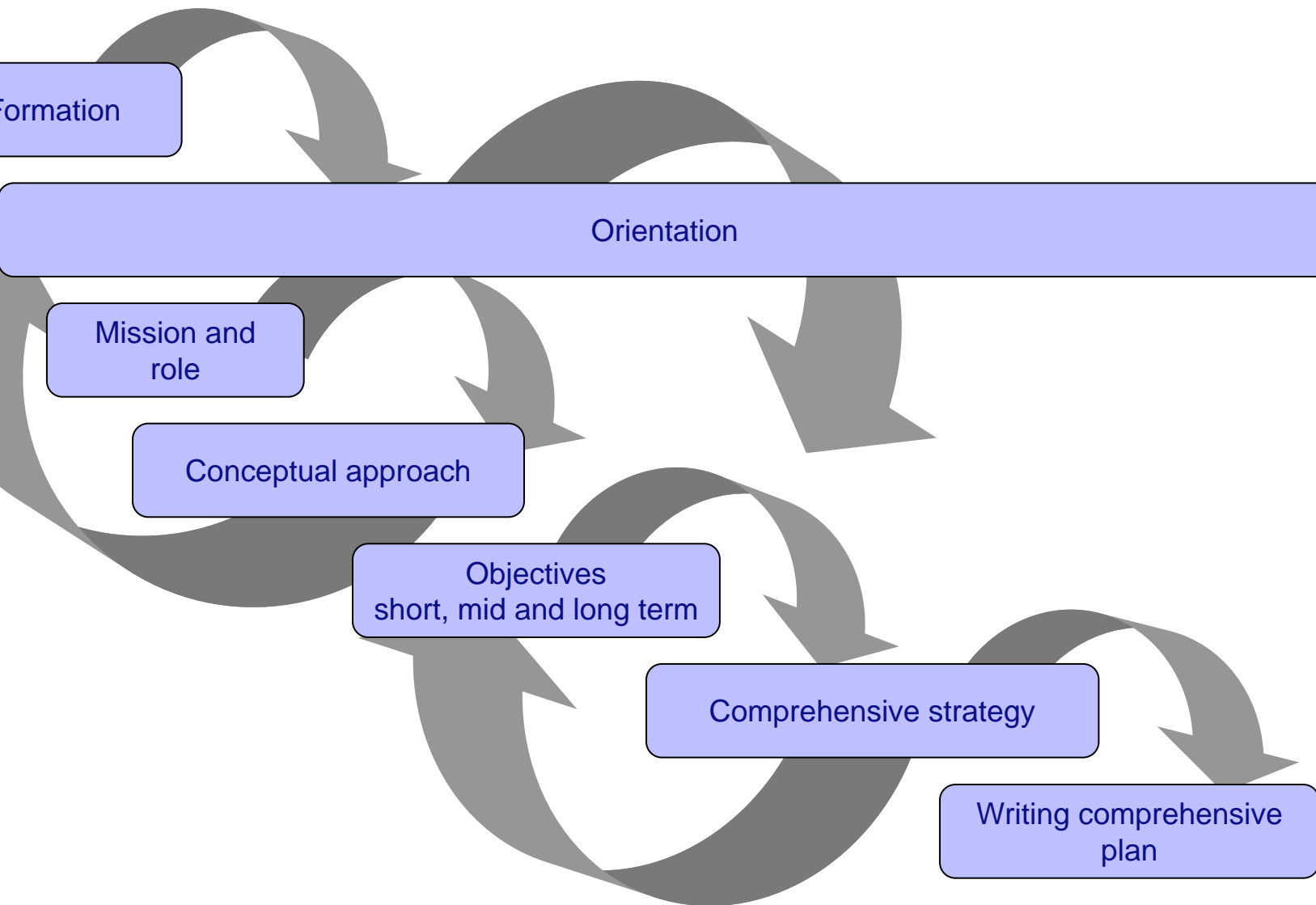
- Long term objectives
 - Progress on R&D themes;
 - Decreased influence of disablers;
 - Increased influence of enablers;
- Mid term objectives
 - Desired situation scenarios;
- Short term objectives
 - TFU 6 Effects to achieve;
 - TFU 6 Effects to contribute;

Lessons identified

- Participation of all levels
- COM and CIVREP
- Comprehensive means comprehensive
- From end-state driven to iterative
- Link planning and assessment
- Involvement intelligence community
- Use of a conceptual approach

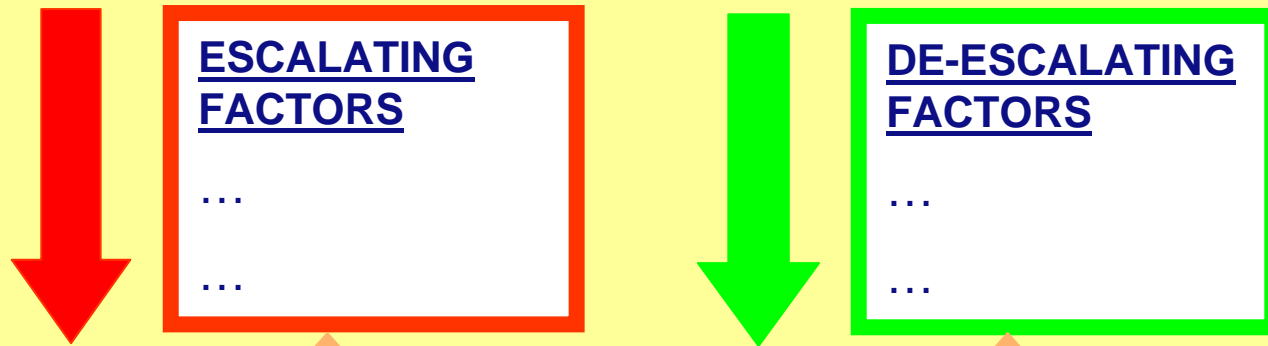


Generic comprehensive & iterative process



Generic conceptual framework

SIC PRINCIPLES



ISSUES (RISKS/CRISIS FACTORS)

Relieve factors

...
...



Conclusions

Future missions require:

- Comprehensive & iterative planning



Questions?



Example: Mid term objective

R&D theme: Infrastructure

In 2010, area based infrastructure and productive infrastructure will be enhanced. The connection of the Afghan Development Zones will be improved through sustainable infrastructure (roads and bridges like the Tarin Kowt-Chora road) and the majority of the population within the ADZ will have access to communication systems like radio and a mobile phone network. Furthermore, the airstrip in Tarin Kowt will be opened for civilian flights. A provincial plan on energy is being developed for which the Government of Uruzgan will be accountable.

Continue

Example: Short term objectives

TFU 6 Effects to achieve

- Effects that TFU can largely realize with own effort;

“Platoon bases established in accordance with Uruzgan Security Plan”

TFU 6 Effects to contribute

- Effects that TFU can only realize by supporting other parties;

“Branch office of the Kabul Bank opened in Tarin Kowt”

“Road Trk Chora constructed”

Continue

BASIC PRINCIPLES

DISABLERS

...
...

ENABLERS

...
...

DEVELOPMENT THEMES

Engines

...
...

