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Commando DienstenCentra  
*Ministerie van Defensie*



Radboud University Nijmegen

## Web Based Dynamic Workflows Systems for C2 of Military Operations

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# Overview

- Why Workflow tooling for C2 ?
- Workflow tooling
- The iTask System
- iTask applications in the C2 domain
- Analysis of suitability of iTask for C2
- Future Work
- Questions



## Why Workflow Tooling for C2?

- Command & Control: **networked** activity involving **many systems** and **people** in a **distributed** setting
- **Complex planning** and **coordination**
- Much **information** available, but difficult to bring info to the right person at the right moment
- Nowadays: no centralized C2 but **distributed decision making**
- In asymmetrical warfare **Information** is the most important **weapon**



## Why Workflow Tooling for C2?

- Recent years
  - Focus (NCW, NEC) has been on **information sharing** and **exchange**
- Real problem is **coordination** and **control**
  - Getting the **right information** at the **right place** at the **right moment**
  - Getting **feedback** on actions
  - Maintaining **overview** on what is going on
  - **Adapting** actions due to changing circumstances



# Workflow Management Systems WFMS

- WFMS
  - Applications that **generate, coordinate** and **monitor** tasks performed by human workers using computers
- Examples
  - **Claim Handling** for Insurance Companies
  - **Web shops** and **Internet banking**
  - **Enterprise Resource Planning**
- Characteristics
  - Tasks can **depend** on each other and must be performed **sequentially**
  - **Independent** tasks can be executed in **parallel**
  - WFMS **coordinates** the activities



## WFMS for Command and Control?

- WFMS seem to be useful for supporting C2 of military operations

But

- Available Systems
  - rather **static**
  - cannot adapt easily to **changing circumstances**
- Focus on **flow of control** and not of data
  - difficult to **parameterise** workflows using this data
- WFMS are limited in set of Workflow **patterns**



# iTask: A toolkit for Dynamic Workflows

We need Dynamic Workflow Management Systems!



iTask is made with





## iTask: A toolkit for Dynamic Workflows

- iTask: library in **Functional Programming** language **Clean** for construction of **Dynamic Workflow** apps
- Developed at Radboud University Nijmegen, the Netherlands
- **Clean**: start-of-the-art functional programming language and compiler (> 25 years of research) including:
  - **Static** type checking, **Lazy** evaluation
  - **Generics**: Functions that work for all types
  - **Dynamics**: run-time linking of new code
  - Client side **interpreter** for executing parts of programs in web-browser





# iTask: A toolkit for Dynamic Workflows

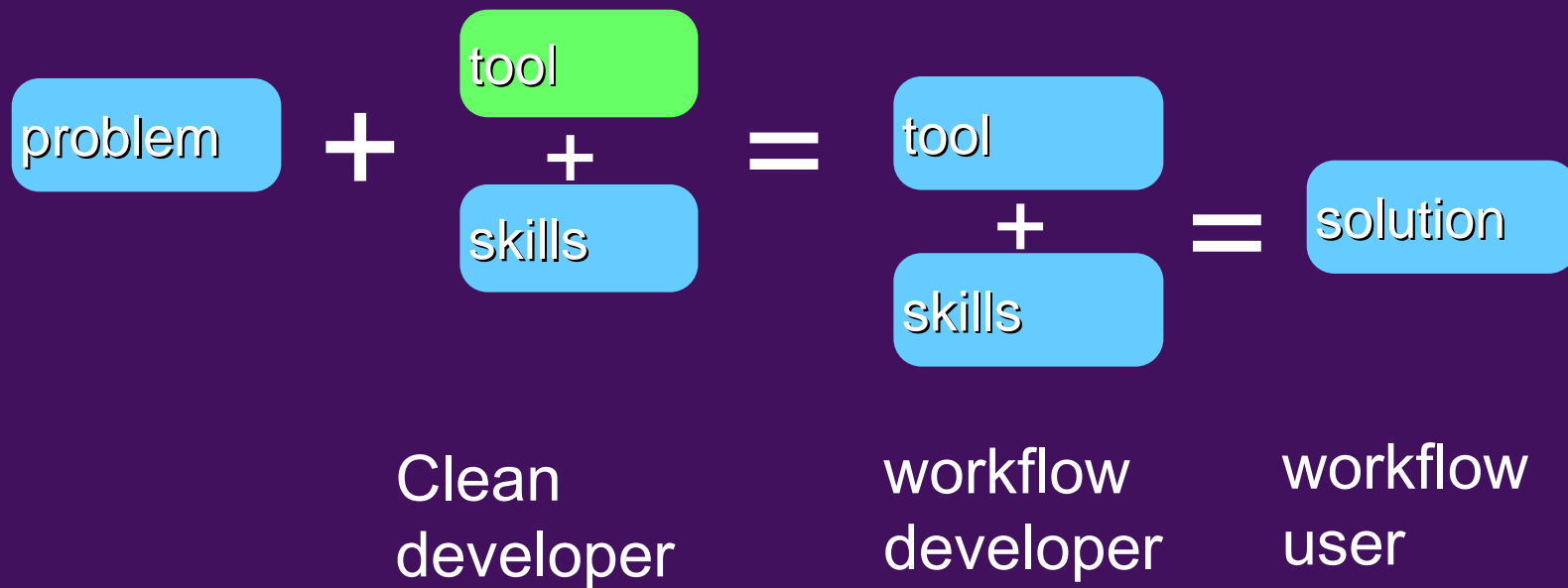
toolkit for **building**  
workflow support systems





# iTask: A toolkit for Dynamic Workflows

tools to build tools indirection





# iTask: A toolkit for Dynamic Workflows

## Concepts of iTask

- **Task**: work to be performed by user/computer or both
  - Task can be a **single** piece of work
  - Task can be a **combination** of other tasks
- Every **task** returns a **result** when it is finished
  - Result can be seen as **goal** of the task
  - Result can be used for **creation** of **new** tasks!
- Tasks can be combined into new tasks by so-called **combinators**
  - Sequential tasks (with data dependency)
  - Parallel tasks (and, or, conditional)
  - Choice between tasks
  - Task adaptation (exception, change)



# iTask: A toolkit for Dynamic Workflows

## Properties of iTasks

- iTask applications are distributed **client-server** apps
  - **Web-based** user interface
  - **No installation** of software needed
  - **E-mail** like interface
- Automatic **generation** of **Web** forms from types
- Automatic **updates** of data with **changes** in web-forms
- Generic data **storage** and **information exchange** with other applications
- Applications **generated** from **single source** in Clean
  - No HTML, JavaScript programming, etc needed



## Dealing with Dynamic Behaviour

iTask Applications can be **dynamic** in many ways

- New actions can depend on **outcome** of previous actions (data dependency)
- Actions can be stopped and alternative actions can be started (**exception**)
  - Used to separate (anticipated) uncommon borderline cases from regular workflow
- Action can be replaced ad-hoc by alternative actions (**change**)
  - Used for unanticipated circumstances



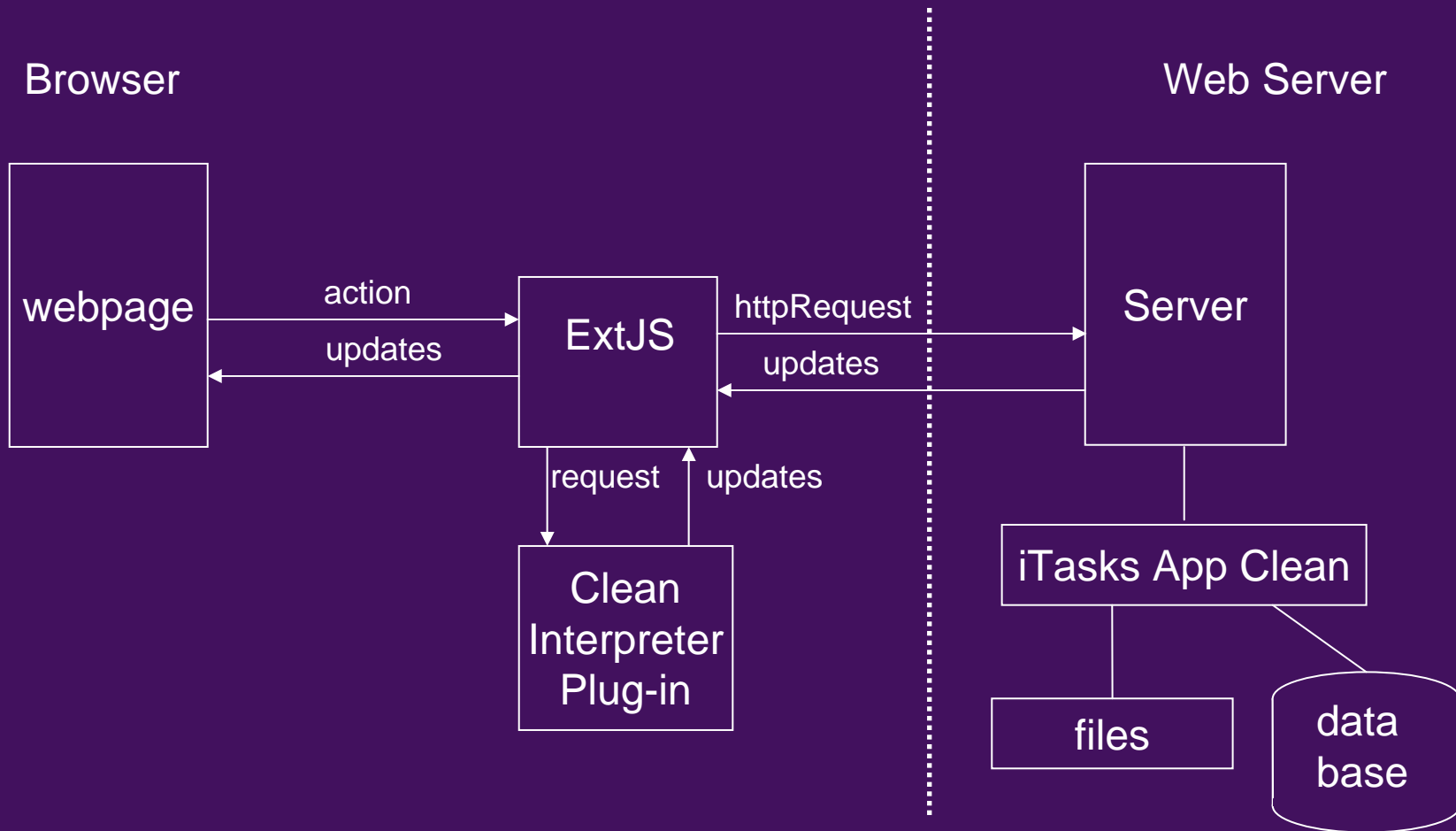
# Dealing with Dynamic Behaviour

## Examples of changes

- **Re-allocate** a task to another user
- **Supervise** all tasks of a specific user (e.g. trainee) by another user
- Attach a **deadline** to a task already under execution
- **Replace** a **task** (or complete sub-workflow) by ad-hoc entering information into a **form** (information obtained outside the workflow)
- **Replace** a **form** fill-in task **by** a **complex workflow**
- **Create** an **ad-hoc workflow** interactively



# Architecture of iTask Application





# Examples of iTasks: Basic Tasks

myTask :: Task Int

myTask = enterInformation "Enter a number"

The screenshot shows the iTasks application running in Mozilla Firefox. The browser window title is "iTasks - Mozilla Firefox". The address bar shows "http://localhost/". The iTasks interface includes a menu bar (Bestand, Bewerken, Beeld, Geschiedenis, Bladvijzers, Extra, Help), a toolbar with navigation buttons, and a task list table. The task list table has columns for Subject, Priority, Progress, Managed by, Date, Latest Ext Event, and Deadline. A single task is listed with Subject ">>=", Priority "Normal", Progress "Active", Managed by "Root <root>", Date "01 Jun 2010 14:57:39", Latest Ext Event, and Deadline "No deadline". Below the task list, there is a "Welcome" message and a task execution dialog titled "Enter a number". The dialog has a text input field containing "42" and an "Ok" button. The iTasks logo is visible in the bottom left corner of the application window.

Subject	Priority	Progress	Managed by	Date	Latest Ext Event	Deadline
>>=	Normal	Active	Root <root>	01 Jun 2010 14:57:39		No deadline





# Examples of iTasks: Basic Tasks

Another editor can be made by just changing the type!

enterMission :: Task Mission

enterMission = enterInformation "Please provide information about the mission"

:: Mission =

```
{ type      :: MissionType
, date     :: Date
, time     :: Time
, nrTroops :: Int
, location :: Location
, moreDetails :: Bool
, description :: Document
}
```

```
:: MissionType = PeaceKeeping |
                  CounterTerrorism |
                  SpecialService | IntelOperation | Other String
```

```
:: Location = {city::String, country::String}
```

Please provide information about the mission

Type:

Date:

Time:

Nr troops:

**Location**

City:

Country:

More details:

Description:  "PAT-tarinkowt-256.doc" (973.5 Kbytes) Download



# Examples of iTasks: Combinators

**>>=** Sequence Combinator,  
do tasks after each other and use result  
**return** turn a value into a task

```
addTask :: Task Int
addTask =          enterInformation "First Value"
                  >>= \first  -> enterInformation "Second
Value"
                  >>= \second -> return (first + second)
```

```
addVB = addTask >>= showMessageAbout "Result"
```

Result: 58



## Other Combinators

Tasks can be assigned to user

`user @: task`

Tasks can be executed in parallel

Or, And, ad-hoc parallelism

`anyTask [task1, ... , taskn]`

`allTasks [task1, ... , taskn]`

`conditionTask condition [task1, ... , taskn]`

### Other Combinators

- Attaching time-out to task
- Reading – Writing info to persistent storage (databases)
- ....



## Example: Executing a Mission

```
startMission =  
  enterMission >>=  
  planActions >>=  
  performMission
```

```
enterMission :: Task Mission
```

```
enterMission = enterInformation "Please provide information about the mission"
```

```
planActions :: Mission -> Task [Action]
```

```
planActions mission = ..... // determine the needed actions depending on mission
```

```
performMission actions = allTasks actions // execute actions in parallel
```



## Why iTask for Military Operations?

- Combination of **control** and **data**
  - New tasks can depend on outcome of tasks
- iTask has the right **abstraction** mechanisms
  - Complex dynamic behaviour can be easily expressed
- Embedded in **Programming language**
  - Complex algorithms can be used to create tasks
- Can be used for **training** and **simulation**
- iTask can be used for **formalisation** of Standard Operational Procedures



# Military Application Areas

- **Preparation of Deployment** for Military and Peace Keeping Operations  
complex planning involving many parties  
activities: logistics, transport, intelligence, C2 and communication, procurement, protection, budget
- **Intelligence Operations in Asymmetric Warfare**  
timely gathering of information and bringing this to the right person(s)
- **Crisis Management** and **Cimic** (Civil Military Cooperation)
- .....



# Evaluation of iTask

- iTask is not C2 or Crisis Response application itself, but a tool to build such applications!
- **Difficult** to evaluate!
- We tried using general criteria from the literature:  
Suzanne Jul, ISCRAM 2007  
who`s really on first?  
a domain-level user, task and context analysis for response technology



# Evaluation of iTask: Results

iTask is **strong** at:

- **Just-in-time Learning**

Providing Information to people so that they know what to do  
Applications can often be used without prior training

- **Responsive driven tasks**

Workflow systems coordinate the work to be done

- **Cooperation and Collaboration**

iTask applications coordinate the activities that several people should perform

- **Flexibility**

iTask supports data dependent workflows, exceptions and changes





# Evaluation of iTask: Results

iTask should **improve** at:

- **Supporting users to collaborate on tasks**

Work together on same task  
Discuss / Chat about tasks

- **Adapting in response to changing circumstances**

iTask supports changes of tasks, but how should this be offered to an end-user?



# Things To Do

- **Better Collaboration**
  - Working together on the same task
  - Chatting about tasks
- **On-the-fly adaptable Workflows**
  - Providing an Interface to monitor tasks and progression
  - Providing a graphical Interface to define workflows interactively
- **Integration with other (Web)Tools**
  - **Web 2.0** like applications: Mash-Ups, GoogleMaps etc
  - **Legacy** Systems
  - Access to **knowledge bases**
- **Creation of Frameworks**
  - **Prototype** Applications for C2 and CM



# Integration of Web-services

Mozilla Firefox

Werken Beeld Geschiedenis Bladvijzers Extra Help

http://localhost/

Google

Welcome Root Logout Debug...

Subject	Priority	Progress	Managed by	Date	Latest Ext Event	Deadline
-	Normal	Active	Root <root>	01 Jun 2010 10:02:17		No deadline

Welcome ||-

Subject: ||- (5) Managed by: Root Deadline: No deadline

Refresh task

Mark all locations where incidents have occurred

Kaart Satelliet Hybride Terrein

POWERED BY Google

2 km 1 mi

Kaartgegevens ©2010 Tele Atlas - Gebruiksvoorwaarden



# Frameworks

- Creation of Generic Framework(s) for a Variety of C2 and CM Operations



C2-CM Framework(s)

iTask Infrastructure

C2/CM App development

IT & C2-CM Research

IT Research

# Case study Dutch coastguard



# Questions

