



Joint Doctrine and Concepts Centre

Briefing for:

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Defence Planning
& Effects Based Operations

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Lexicon

~~Effects Based Approach~~

Comprehensive Approach

Effects Based Operations (Mil)

~~DIME vs DME~~



EBOC Lexicon

Strategic Aim	A single, unambiguous purpose attained by the achievement of one or more objectives.
Objective	The intended state of affairs to be achieved by the aggregation of specified Effect(s).
Effect	The physical or cognitive consequence(s) at any level within the Strategic Environment of one or more military or non-military actions.
Action	The process of doing or acting at any level.

Comprehensive Approach

FCO DfID MOD Treasury Home Office

US US US US US

FR FR FR FR FR

Etc Etc Etc Etc Etc

NGO
INGO
INGO
INGO

PMC
PMC
PMC
PMC

Commercial Company
Commercial Company
Commercial Company
Commercial Company

Greater chance of success



The Way of Thinking

Increased understanding of the Global Environment

Better identify
Strategic Aim

Know more precisely
what Effect a specific
Action will have

Express Strategic Aim in
terms of Effects

Expose complexity
of issues

Better
orchestration of
actions

Decision-makers
can concentrate on
key issues

Allows consideration
of physical and
cognitive

Better Unity of Effort

- Collaborative Working
- X-Govt Co-ordination

Better chance of success in achieving
lasting, desired outcomes



UK – ‘Effects’ Development

Published

- **The Military Contribution to Peace Support Operations JWP3-50**

Revising – British Defence Doctrine

- **Mar 06**
- **Joint Doctrine Note – effects based planning**

Experimentation

- **OGDs and NGOs invited to Exercises**
- **NITEworks**

Operational Analysis

- **Joining up Scenarios**
 - > Prevent, intervene, regenerate, sustain

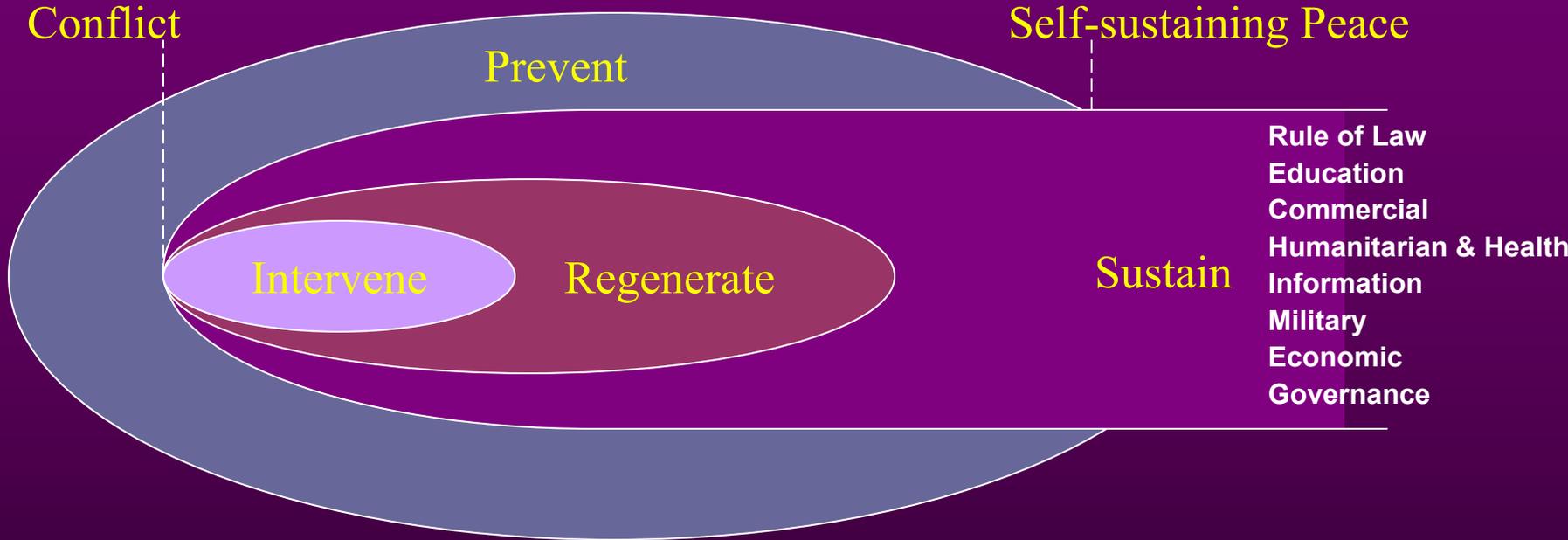
PCRU, GCSP



DLOD	Possible areas for future work
Training	Promotion of collaborative working opportunities and processes such that both Military and Non-military can work with each other to engender trust in each other and experience of working with other organisations. The use of military training exercises and experiments to promote this is a key opportunity.
Equipment	Tools (Software and processes) to address Effects based Planning, Execution, Analysis, Assessment, and Information Management. Hardware to enable collaborative working, e.g. Networks, Security Provision of decision support tools & simulation models that allow future equipment decisions to be made in the context in which the equipment will be used and operated
People	Recruitment, training and retention of individuals that can operate with other organisations.
Infrastructure	Provision of Networks and security environment to allow collaborative working within individual nations, with other nations and with non-governmental organisations.
Doctrine & Concepts	Provision of new ways of working, developed from EBA and EBOC, with supporting (common) reference material to allow an understanding of how to operate together.
Organisation	Establishment of organisational structures that promote working together.
Information	Management and exchange of data between participating organisations.
Logistics	Not Addressed



Future Environment



Illustrative Timeline



Simultaneous Activities



End states

Rule of Law

- **Police + Lawyers + Judiciary + Prisons**

Governance

- **Elected Body + Administration + ...**

Health

- **Sanitation + Expertise + Policy**

Plan

- **Information + Analysis + Decision Points**



EBO: Military Operations within a Wider Context

Diplomatic Line of Operation



Military



Economic





Conclusion

'Effects' goes beyond military instrument

It's more than Technology

- **Quite a lot of science**
- **People are key**

It will take time